Department of the Treasury

**Return of Organization Exempt From Income Tax** 

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

Do not enter social security numbers on this form as it may be made public.

Internal Revenue Service Go to www.irs.gov/Form990 for instructions and the latest information.

A For the 2018 calendar year, or tax year beginning JUL 1, 2018 and ending JUN 30, 2019

OMB No. 1545-0047 Open to Public Inspection

В	Check if applicable	© Name of organization		D Employer identifi	ication number
	Addre	SS TOTAL AND THE STATE OF THE S		See-	
	Name			74-1	109655
	Initial return		Room/suite	E Telephone numbe	
	Final	P.O. BOY 6826	Hoomysallo	,	639-7300
	return termir ated		<del></del>	G Gross receipts \$	217,926,996.
	Amen	ded worremon my 77265 6926		H(a) Is this a group r	
	Applic	l		for subordinates	<del></del>
	pendi	SAME AS C ABOVE		H(b) Are all subordinates in	72,77.
1	Tax-ex	empt status; $\boxed{x}$ 501(c)(3) 501(c) ( ) (insert no.) 4947(a)(1) of the contract of the contr	or 527	1	list. (see instructions)
		te: WWW.MFAH.ORG		H(c) Group exemption	·
		organization: X Corporation Trust Association Other	L Year	<u> </u>	M State of legal domicile: TX
	art I				Marie Control of the
	1	Briefly describe the organization's mission or most significant activities: THE MUS	SEUM OF F	INE ARTS, HOUSTO	И
Activities & Governance		(THE "MUSEUM") IS ORGANIZED AND IS TO BE OPERATED EXCLUSIVELY			
6	2	Check this box if the organization discontinued its operations or dispos	ed of more	than 25% of its net as:	sets.
o ve	3	Number of voting members of the governing body (Part VI, line 1a)		3	<del></del>
Ŏ	4	Number of independent voting members of the governing body (Part VI, line 1b)		4	80
S	5	Total number of individuals employed in calendar year 2018 (Part V, line 2a)		5	841
vitis	6	Total number of volunteers (estimate if necessary)		6	1025
Ć.	7a	Total unrelated business revenue from Part VIII, column (C), line 12			
_	b	Net unrelated business taxable income from Form 990-T, line 38	********	7b	-20,059,924.
				Prior Year	Current Year
60	8	Contributions and grants (Part VIII, line 1h)		51,165,872.	65,045,496.
2	9	Program service revenue (Part VIII, line 2g)		10,341,049.	13,811,903.
Revenue	10	Investment income (Part VIII, column (A), lines 3, 4, and 7d)		98,426,493.	
Œ	11	Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)		6,333,670.	4,699,193.
	12	Total revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12)		166,267,084.	191,930,276.
	13	Grants and similar amounts paid (Part IX, column (A), lines 1-3)		185,296.	
		Benefits paid to or for members (Part IX, column (A), line 4)		0.	0.
ų	1 4-	Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10)		34,763,551.	38,007,418.
nse N	16a	Professional fundraising fees (Part IX, column (A), line 11e)		42,000.	42,000.
Expenses	. Б	Total fundraising expenses (Part IX, column (D), line 25) 5,228,3	213.		
மி	17	Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e)		55,145,964.	52,760,054.
		Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 25)		90,136,811.	91,009,513.
	19	Revenue less expenses. Subtract line 18 from line 12		76,130,273.	100,920,763.
jo g	9		Be	ginning of Current Year	End of Year
sets	20	Total assets (Part X, line 16)		1,751,024,157.	1,846,031,473,
Net Assets	21	Total liabilities (Part X, line 26)		44,243,968.	52,883,467.
E Se	22	Net assets or fund balances. Subtract line 21 from line 20		1,706,780,189.	1,793,148,006.
-		Signature Block	~~~~~	**************************************	
		lties of perjury, I declare that I have exampled this return, including accompanying schedules			/ knowledge and belief, it is
true	, correc	t, and complete. Declaration of preparer (other than officer) is based on all information of wh	ich preparer	has any knowledge.	12
		Signature of officer	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	Date Date	1/2020
Sig				Date /	
He	·e	Type or print name and title			
		the second secon	In	tate Check	PTIN
<b>25</b> - 1		Print/Type preparer's name Preparer's signature	P	5/44/2020	L 0.4.0.4.0.4.0
Paid		OGOCHUKWU ANOKWUTE	736/	) con umploy	86-1065772
	parer	Firm's name DELOITTE TAX LLP	·	Firm's EIN	90-T003117
USe	Only	Firm's address 111 MONUMENT CIRCLE, SUITE 4200		Phone no.317	464-8600
		INDIANAPOLIS, IN 46204-5108	wateria a constitution of the constitution of	I Prione no. 317	
**********		RS discuss this return with the preparer shown above? (see instructions)	<u> </u>		X Yes No Form <b>990</b> (2018)
8320	01 12-3	1-18 LHA For Paperwork Reduction Act Notice, see the separate instruction	us.		I DIEII (5010)

Forr	n 990 (2018) THE MUSEUM OF FINE ARTS, HOUSTON	74-1109655	Page 2
Pa	nt III Statement of Program Service Accomplishments		
L	Check if Schedule O contains a response or note to any line in this Part III		Х
1	Briefly describe the organization's mission:	Annual Control of the	
•	THE MUSEUM OF FINE ARTS, HOUSTON (THE "MUSEUM") IS ORGANIZED AND IS TO		
	BE OPERATED EXCLUSIVELY FOR CHARITABLE, SCIENTIFIC, LITERARY, AND	Name and the second sec	**************************************
		Management of the second of th	
	EDUCATIONAL PURPOSES, INCLUDING THE OPERATION AND MAINTENANCE OF ONE		- Annual Control of Co
	OR MORE MUSEUM FACILITIES AND, IN CONNECTION THEREWITH, THE OPERATION		4,
2	Did the organization undertake any significant program services during the year which were not listed on the		
	prior Form 990 or 990-EZ?		Yes X No
	If "Yes," describe these new services on Schedule O.		
3	Did the organization cease conducting, or make significant changes in how it conducts, any program services?		Yes X No
	If "Yes," describe these changes on Schedule O.		
4	Describe the organization's program service accomplishments for each of its three largest program services, as m	easured by exper	ises.
	Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others,		
	revenue, if any, for each program service reported.		<b>,</b>
40	(Code:) (Expenses \$ 9,000,769. including grants of \$) (Revenue	• 6	5,366,382.)
4a	Code: ) (Expenses 5,000,700 including grants of \$) (Hevenue EDUCATION AND PUBLIC PROGRAMS	*	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,
	EDUCATION AND PUBLIC PROGRAMS		
			oncommence and the second seco
		ACQUITE CONTRACTOR OF THE CONT	
			CC2 4C2
4b	(Code:) (Expenses \$ 57,505,295. including grants of \$ 68,851. ) (Revenue	\$	<u>,663,468.</u> )
	ACCESSIONS, CURATORIAL AND EXHIBIT EXPENSES		
		NAME OF THE OWNER	
		A.,	
		••••	
	The state of the s		
			<del></del>
4c	(Code:) (Expenses \$5,359,838. including grants of \$131,190. ) (Revenue	\$2	,370,296. )
	GLASSELL SCHOOL OF ART		
			<del></del>
			·
4d	Other program services (Describe in Schedule O.)		
	· · ·	3,411,757.)	
4e	Total program service expenses 73,297,370.	<del></del>	<del></del>
	, , , , , , , , , , , , , , , , , , ,		

Form 990 (2018) THE MUSEUM OF FINE ARTS, HOUSTON
Part IV | Checklist of Required Schedules

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)?			
	If "Yes," complete Schedule A	1	Х	
2	Is the organization required to complete Schedule B, Schedule of Contributors?	2	Х	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for	ŀ		
	public office? If "Yes," complete Schedule C, Part I	3		Х
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect			
	during the tax year? If "Yes," complete Schedule C, Part II	4		Х
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or			
	similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5		Х
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to			
	provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		Х
7	Did the organization receive or hold a conservation easement, including easements to preserve open space,			
	the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		Х
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete			
	Schedule D, Part III	8	X	
9	Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for			
	amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services?			1,7
	If "Yes," complete Schedule D, Part IV	9		Х
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent		.,	
	endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V	10	Х	etantinas.
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VIII, IX, or X			
	as applicable.			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D,		х	
	Part VI	11a	<u> </u>	
D	Did the organization report an amount for investments - other securities in Part X, line 12 that is 5% or more of its total	11b	х	
_	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VI	I ID	-1-	
C	Did the organization report an amount for investments - program related in Part X, line 13 that is 5% or more of its total	11c		х
٨	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	110		
u	Part X, line 16? If "Yes," complete Schedule D, Part IX	11d		х
e	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e		×
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses			
•	the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f		х
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete			
	Schedule D, Parts XI and XII	12a	х	
b	Was the organization included in consolidated, independent audited financial statements for the tax year?			
	If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b		x
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		Х
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a	х	
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business,		I	
	investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000			
	or more? If "Yes," complete Schedule F, Parts I and IV	14b	Х	
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any		ļ	_
	foreign organization? If "Yes," complete Schedule F, Parts II and IV	15		
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to			
	or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	16	х	
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX,		_	
	column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I	17	x	
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines		"	
40	1c and 8a? If "Yes," complete Schedule G, Part II	18	x	
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? // "Yes,"	40	- 1	х
20-	complete Schedule G, Part III	19	-+	<u>x</u>
20a h	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a   20b	$\dashv$	
b 21	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?  Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or	200		
s. I	domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21		x
	25. Complete Scriedule I, Parts Fariu II			

Forn	1990 (2018) THE MUSEUM OF FINE ARTS, HOUSTON 74	-1109655	F	Page 4
	rt IV Checklist of Required Schedules (continued)			
	(CONTINUES)		Yes	No
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on	200000000000000000000000000000000000000		
	Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22	х	
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's currer	· · · · · · · · · · · · · · · · · · ·		
	and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete			
	Schedule J	23	Х	
24 a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of t			
	last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete			
	Schedule K. If "No," go to line 25a	24a		х
h	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?			
	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease			
·	any tax-exempt bonds?	24c		
ų	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit			
204	transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		x
h	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and			1
b	that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete	į.		
		0.51		x
26	Schedule L, Part I  Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any current or			<u> </u>
20	former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons? If "Yes,"	.		
		1	x	
27	complete Schedule L, Part II  Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial			
21	contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member			
		27		x
28	of any of these persons? If "Yes," complete Schedule L, Part III  Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV			
20	instructions for applicable filing thresholds, conditions, and exceptions):			
_		28a	15/15/15/15	x
	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV			x
b	•	1		<del> </del>
C	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an offi		х	
00	director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV	1	x	
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M			<del> </del>
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation	00	х	
٠.	contributions? If "Yes," complete Schedule M  Did the organization liquidate, terminate, or dissolve and cease operations?	30		-
31	•	21		x
20	If "Yes," complete Schedule N, Part I  Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes." complete	31		-
32		30		x
22	Schedule N, Part II	32		
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations			x
24	sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I	33		<u> </u>
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and		х	
OF -	Part V, line 1		X	
	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a		-
р	If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity	or.		x
00	within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2			├^
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization.	1 1		,,
~~	If "Yes," complete Schedule R, Part V, line 2	36		X
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization			, .
~~	and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		X
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19?		.,	

Note. All Form 990 filers are required to complete Schedule O

Part V Statements Regarding Other IRS Filings and Tax Compliance
Check if Schedule O contains a response or note to any line in this Part V

					Yes	No				
1a	Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable	1a	354							
b	Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable	1b_	0							
C	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming									
	(gambling) winnings to prize winners?			:	х					

Forn	1 990 (2018) THE MUSEUM OF FINE ARTS, HOUSTON 74-11096	55	F	⊃age <sup>{</sup>
CHONESTON CONTRACT	rt V Statements Regarding Other IRS Filings and Tax Compliance (continued)			
			Yes	No
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements,			
	filed for the calendar year ending with or within the year covered by this return 2a 841			
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?	2b	Х	
	Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)			
За	Did the organization have unrelated business gross income of \$1,000 or more during the year?	За	Х	
b	If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation in Schedule O	3b	Х	<u> </u>
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a			
	financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a	Х	
b	If "Yes," enter the name of the foreign country: FRANCE			
	See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR).			
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a	ļ	Х
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b	ļ	Х
С	If "Yes" to line 5a or 5b, did the organization file Form 8886-T?	5c		
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit			
	any contributions that were not tax deductible as charitable contributions?	6a	ļ	X
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts		ļ	1
	were not tax deductible?	6b	1201900000	
7	Organizations that may receive deductible contributions under section 170(c).			
а	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	7a	Х	<u> </u>
	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b	Х	<del> </del>
c	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required			
	to file Form 8282?	7c	2007/2000	Х
	If "Yes," indicate the number of Forms 8282 filed during the year			
е	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e		X
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		X
g	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7 <u>g</u>		<u> </u>
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7h	anno anno	
8	Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the	100000000000000000000000000000000000000		
	sponsoring organization have excess business holdings at any time during the year?	8_		
9	Sponsoring organizations maintaining donor advised funds.			
а	Did the sponsoring organization make any taxable distributions under section 4966?	9a	<u> </u>	<b>├</b> ─
b	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?	9b	Teste to pe	
10	Section 501(c)(7) organizations. Enter:			
а	Initiation fees and capital contributions included on Part VIII, line 12			
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities			
11	Section 501(c)(12) organizations. Enter:			
a	Gross income from members or shareholders 11a			
р	Gross income from other sources (Do not net amounts due or paid to other sources against			
40-	amounts due or received from them.)			
	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a	Entre C	1842550
	If "Yes," enter the amount of tax-exempt interest received or accrued during the year			
13	Section 501(c)(29) qualified nonprofit health insurance issuers.			
а	Is the organization licensed to issue qualified health plans in more than one state?	13a		
	Note. See the instructions for additional information the organization must report on Schedule O.			
D	Enter the amount of reserves the organization is required to maintain by the states in which the			
_	organization is licensed to issue qualified health plans  Inter the amount of receives on head			
	Enter the amount of reserves on hand  Did the organization receive any payments for indeed temping sensions during the tay year?	44-	proside As	х
14a	Did the organization receive any payments for indoor tanning services during the tax year?	14a		
	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O	14b		<b></b>
15	Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or	ا ـــــا	х	
	excess parachute payment(s) during the year?  If "Vos." see instructions and file Form 4700. Schodule N.	15	Λ.	
16	If "Yes," see instructions and file Form 4720, Schedule N.	46		X
16	Is the organization an educational institution subject to the section 4968 excise tax on net investment income?  If "Yes," complete Form 4720, Schedule O.	16	4583	
	n 100, complete i onn 4720, conedule O.	agestille	4546464	Property Co.

THE MUSEUM OF FINE ARTS, HOUSTON 74-1109655 Form 990 (2018) Part VI | Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions. Х Check if Schedule O contains a response or note to any line in this Part VI Section A. Governing Body and Management Yes No 1a Enter the number of voting members of the governing body at the end of the tax year If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O. 80 b Enter the number of voting members included in line 1a, above, who are independent Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other Х 2 officer, director, trustee, or key employee? Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors, or trustees, or key employees to a management company or other person? x Х 4 Did the organization make any significant changes to its governing documents since the prior Form 990 was filed? Х Did the organization become aware during the year of a significant diversion of the organization's assets? 5 Did the organization have members or stockholders? Х 6 7a Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or Х more members of the governing body? b Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body? 7b 8 Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following: a The governing body? 8a X **b** Each committee with authority to act on behalf of the governing body? 8b Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O Section B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.) Yes Nο 10a Did the organization have local chapters, branches, or affiliates? Х 10a b If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? 10h X 11a Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? 11a b Describe in Schedule O the process, if any, used by the organization to review this Form 990. 12a Did the organization have a written conflict of interest policy? If "No," go to line 13 12a X b Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? 12b c Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done 12c Did the organization have a written whistleblower policy? X 13 14 Did the organization have a written document retention and destruction policy? 14 Х Did the process for determining compensation of the following persons include a review and approval by independent 15 persons, comparability data, and contemporaneous substantiation of the deliberation and decision? a The organization's CEO, Executive Director, or top management official 15a **b** Other officers or key employees of the organization Х 15b If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions). 16a Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year? X 16a b If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements? 16h Section C. Disclosure List the states with which a copy of this Form 990 is required to be filed Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A if applicable), 990, and 990-T (Section 501(c)(3)s only) available for public inspection. Indicate how you made these available. Check all that apply.

P.O. BOX 6826, HOUSTON, TX 77265-6826

Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year.

State the name, address, and telephone number of the person who possesses the organization's books and records JULIA R. PETTY - (713) 639-7566

as 📂	

Form 990 (2018)

# Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII

### Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.
- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
  - List all of the organization's current key employees, if any. See instructions for definition of "key employee."
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's former officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons.

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

Check this box if neither the organization n	1	orga T	ınıza			nper	isat			/r\
(A)	(B)			Pos	C) itior	1		(D)	(E)	(F)
Name and Title	Average hours per		not c	heck	more	than		Reportable compensation	Reportable compensation	Estimated amount of
	week		cer ar					from	from related	other
	(list any	ctor						the	organizations	compensation
	hours for	ndividual trustee or director				pa		organization	(W-2/1099-MISC)	from the
	related	stee o	ruste			eusa		(W-2/1099-MISC)		organization
	organizations	lal tru	Institutional trustee		Кеу етрвоуее	Highest compensated employee				and related
	below line)	divid	stituti	Officer	ıy em	ghest	Former			organizations
(1) MR. RICHARD D. KINDER	1,00	트	드	6	<u> </u>	王富	1 2			
LIFE TRUSTEE, CHAIRMAN	0.00	x		х				0.	0.	0.
(2) MRS. ANNE S. DUNCAN	1.00	<del>  ^-</del>						0.	0.	0.
LIFE TRUSTEE, VICE CHAIRMAN	0.00	x		х				0.	0.	0.
(3) MR. FRANK J. HEVRDEJS	1.00	<u> </u>	_	^		<del> </del>	-	· ·	U .	U .
LIFE TRUSTEE, TREASURER	0,00	x		х				0.	0.	0.
(4) MRS. CORNELIA LONG	1,00	Α.		Λ.		<del> </del>	<del> </del>	0.	V .	U.
LIFE TRUSTEE CHRMN EMERITUS	0.00	x		х				0.	0.	0.
(5) MR. ISAAC ARNOLD, JR.	1.00	<u> </u>					-	· · ·	0.	
LIFE TRUSTEE	0,00	x						0.	0.	0.
(6) MS. ANNE SCHLUMBERGER	1.00	H					_	•		
LIFE TRUSTEE	0.00	x						0.1	0.	0.
(7) DR. MARJORIE G. HORNING	1,00	-					-			
LIFE TRUSTEE	0.00	x						0.	0.	0.
(8) MR, E.J. HUDSON, JR.	1,00								- •	
LIFE TRUSTEE	0.00	x						0.	0.	0.
(9) MRS. CLARE ATTWELL GLASSELL	1.00							-	-	-
LIFE TRUSTEE	0.00	x						0.	0.	0.
(10) MRS. NANCY BROWN NEGLEY	1.00							-	-	
LIFE TRUSTEE	0.00	х				-		0.	0.	0.
(11) MS. ALICE C. SIMKINS	1,00									
LIFE TRUSTEE	0.00	х			ļ			0.	0.	0.
(12) MRS. JEANIE KILROY WILSON	1.00					ヿ				
LIFE TRUSTEE	0.00	х			]			0.	0.	0.
(13) MR. R. W. WORTHAM III	1.00							4.3.W. 1		
LIFE TRUSTEE	0.00	x	- 1					0.	0.	0.
(14) MRS. LYNN WYATT	1.00					一				771.11
LIFE TRUSTEE	0.00	х	ĺ					0.	0.	0.
(15) MRS. SARA SCHOLES MORGAN	1.00									
TRUSTEE	0.00	х	_	_	_	_	_	0.	0.	0.
(16) MR. CHARLES BUTT	1.00									
TRUSTEE	0.00	х				I		0.	0.	0.
(17) MRS. SUSHILA AGRAWAL	1.00									
TRUSTEE	0.00	х						0.	0.	0.
										5 000 (0040)

Form 990 (2018) THE MUSE	UM OF FINE ARTS	, н	ous	TON					74-110965	5 Page 6
Part VII   Section A. Officers, Directors,	Trustees, Key Emp	oloy	ees,	and	d Hig	ghes	st C	ompensated Employee	s (continued)	
(A)	(B)				C)			(D)	(E)	(F)
Name and title	Average	(do	not c	Pos		than o	one	Reportable	Reportable	Estimated
	hours per	box	, unle	ss pe	rson i	s both	n an	compensation	compensation	amount of
	week		Cer ai	laaa	recto	r/trus	100)	from	from related	other
	(list any hours for	irecto	ļ					the organization	organizations (W-2/1099-MISC)	compensation from the
	related	e or d	tee			sated		(W-2/1099-MISC)	(00-2/1099-101130)	organization
	organizations	ndividual trustee or director	Institutional trustee		yee	ubeu		(** 2, 1000 111100)		and related
	below	idual	ution	 	ed w	est co oyee	la la			organizations
	line)	Indiv	lustit	Officer	Key employee	Highest compensated employee	Former			
(18) DR. ANNE S. CHAO	1.00	Į								
TRUSTEE	0.00	Х						0.	0.	0.
(19) DR. RUTH SIMMONS	1.00						1			
TRUSTEE	0.00	Х						0.	0.	0.
(20) DR. SARAH A. TROTTY	1.00	ļ							_	_
TRUSTEE	0.00	Х		<u> </u>	<u> </u>			0.	0.	0.
(21) MR. ANDRIUS KONTRIMAS	1.00									
TRUSTEE	0.00	Х	<u> </u>					0.	0.	0.
(22) MR. BARRON F. WALLACE	1.00								_	_
TRUSTEE	0.00	Х						0.	0.	0.
(23) MR. BRAD BUCHER	1.00							_		
TRUSTEE	0.00	Х	<u> </u>					0.	0.	0.
(24) MR. DOUGLAS L. LAWING	1.00									
TRUSTEE	0.00	Х						0.	0.	0.
(25) MR. EVAN H. KATZ	1.00								•	
TRUSTEE	0.00	Х						0.	0.	0.
(26) MR. FRANCISCO RIVERO TRUSTEE	0.00	x						0.	0.	0
								0.	0.	0.
1b Sub-total								3,436,033.	0.	347,948.
c Total from continuation sheets to Pa								3,436,033.	0.	347,948.
d Total (add lines 1b and 1c)							2 22	<u> </u>		347,340.
2 Total number of individuals (including compensation from the organization		บรย	แรเย	u ao	ove	wn	o rei	ceived more than \$100,	oo oi reportable	40
compensation from the organization										Yes No
3 Did the organization list any former of	ficer director or two	ctoo	. ko		nle		مدام	sighost componented an	ndovoo on	100 100
,			•	•				,	` *	3 X
line 1a? If "Yes," complete Schedule J  4 For any individual listed on line 1a, is ti								or companyation from the	i	3 2
To any individual listed on line 1a, is in	ne aum or reportable	<del>-</del> (0)	mpe	ıısaı	HOH	anu	OHIE	ei compensation ifom tr	ie organization	youghts assessed statement

rendered to the organization? If "Yes." complete Schedule J for such person

Section B. Independent Contractors

Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

(A) Name and business address	(B) Description of services	<b>(C)</b> Compensation
MCCARTHY BUILDING COMPANIES INC, 1201 N		
CENTRAL EXPRESSWAY,, DALLAS, TX 77524	GENERAL CONTRACTOR	64,826,900.
W.S. BELLOWS CONSTRUCTION CORPORATION		
P.O. BOX 2132, HOUSTON, TX 77252-2132	GENERAL CONTRACTOR	7,239,330.
STEVEN HOLL ARCHITECTS PC, 450 WEST 31ST		
STREET, 11TH FLOOR, NEW YORK, NY 10001	DESIGN ARCHITECT	1,549,274.
JOHNSON CONTROLS		
P.O. BOX 730068, DALLAS, TX 75373-0068	BUILDING EFFICIENCY MANAGEMENT	1,374,040.
CARDNO INC		
P.O. BOX 123400, DALLAS, TX 75312	STRUCTURAL ENGINEER	1,313,093.
<ul> <li>Total number of independent contractors (including but not limited to those listed \$100,000 of compensation from the organization</li> </ul>	d above) who received more than	

Part VII Section A Officers Directors To	Va. P.					I a la		Common and all Employe		
1 GCOLON A. OMOCIO, BIRCOLOIO, II	1	npic	yee			lign	est		1	/E)
(A)	(B)				C) ition			(D)	(E) Reportable	(F) Estimated
Name and title	Average	/ (	heck				LΔ	Reportable compensation	reportable compensation	amount of
	hours per	(0	Tecr	l	liiai	app I	<u> </u>	from	from related	other
	week		İ			99		the	organizations	compensation
	(list any	cto	ĺ			nploy	ŀ	organization	(W-2/1099-MISC)	from the
	hours for	or director	l _			a pa:		(W-2/1099-MISC)		organization
	related	stee o	ustee			ensal				and related
	organizations	al trus	nal tr		loyee	d woo				organizations
	below	Individual trustee	Institutional trustee	Officer	Key employee	Highest compensated employee	Former			
W	line)	E	su	HO	Ke	울	윤			
(27) MR. FRANK N. CARROLL	1.00									_
TRUSTEE	0.00	Х						0.	0.	0.
(28) MR. GEORGE B. KELLY	1.00									
TRUSTEE	0.00	Х						0.	0.	0.
(29) MR. GREGORY E. FOURTICO, JR.	1.00									
TRUSTEE	0.00	Х						0.	0.	0.
(30) MR. H. JOHN RILEY, JR.	1.00									
TRUSTEE	0.00	х						0.	0.	0.
(31) MR. JAMES EDWARD MALONEY	1.00									
TRUSTEE	0.00	х						0.	0.	0.
(32) MR. JESSE H. JONES II	1.00									
TRUSTEE	0.00	х				:		0.	0.	0.
(33) MR. LENOIR M. JOSEY II	1.00									
TRUSTEE	0.00	x						0.	0.	0.
(34) MR. MANOLO SANCHEZ	1.00									
TRUSTEE	0.00	х						0.	0.	0.
(35) MR. MARTYN E. GOOSSEN	1.00		-							
TRUSTEE	0.00	х						0.	0.	0.
(36) MR. MICHAEL C. LINN	1.00			$\neg$						
TRUSTEE	0.00	х						0.	0.	0.
(37) MR. PETER R. CONEWAY	1.00	<u> </u>								
TRUSTEE	0.00	х						0.	0.	0.
(38) MR. RUSTY BURNETT	1,00									
TRUSTEE	0.00	х						0.	0.	0.
(39) MR. SAMUEL F. GORMAN	1.00			$\neg$					-	-
TRUSTEE	0.00	х						0.	0.	0.
(40) MR. THOMAS CASPARIE	1.00			$\neg$	$\dashv$	$\dashv$	$\neg$	-		-
TRUSTEE	0.00	x			1			0.	0.	0.
(41) MR. THOMAS S. GLANVILLE	1.00			_	_	$\dashv$			-	-
TRUSTEE	0.00	x	İ	- 1				0.	0.	0.
(42) MR. WILLIAM N. MATHIS	1.00		$\dashv$	-	$\dashv$	$\dashv$				- •
TRUSTEE	0.00	v.						0.	0.	0.
(43) MRS. ALIYYA KOMBARGI STUDE	1.00			$\dashv$	$\dashv$	$\dashv$	$\dashv$			
TRUSTEE	0.00	x		İ				0.	0.	0.
(44) MRS. ANN BOOKOUT	1,00	-	$\dashv$	$\dashv$	$\dashv$	$\dashv$	$\dashv$		<u> </u>	· ·
TRUSTEE		x						0.	0.	0.
(45) MRS. BARBARA G. GAMSON	1.00		$\dashv$	$\dashv$	$\dashv$	$\dashv$	$\dashv$			
TRUSTEE	0.00	, l	- }					0.	0.	0
(46) MRS. BARBARA WEBBER	1.00	^	$\dashv$	$\dashv$	$\dashv$	$\dashv$			0.	0.
	1 1.00		- 1	- 1		- 1	- 1			
TRUSTEE	0.00	х	- 1	ı,	J	- 1	- 1	0.1	0.1	0.

Form 990 THE MUSEUM (	OF FINE ARTS	, E	1008	TON	l				74-11096	000
Part VII   Section A. Officers, Directors, To	ustees, Key E	mple	oyee	s, a	nd F	ligh	est	Compensated Employ	ees (continued)	
(A)	(B)	Γ			C)			(D)	(E)	(F)
Name and title	Average				ition	1		Reportable	Reportable	Estimated
	hours	(c	heck	all :	that	арр	ly)	compensation	compensation	amount of
	per		Π			Γ	I	from	from related	other
	week		İ			oyee		the	organizations	compensation
	(list any	or director	ŀ			empl		organization	(W-2/1099-MISC)	from the
	hours for		98			sated		(W-2/1099-MISC)		organization and related
	related organizations	ustee	trus		99	:uadu				organizations
	below	dal	rtiona	_	19 e	st cor	5			Organizationo
	line)	Individual trustee	Institutional trustee	Officer	Key employee	Highest compensated employee	Former			
(47) MRS. BOBBIE NAU	1,00	<del>                                     </del>		_			_			
TRUSTEE	0.00	x						0.	0.	0
(48) MRS. CHERIE FLORES	1.00	$\vdash$								A
TRUSTEE	0.00	х						0.	0.	0
(49) MRS. COLLEEN KOTTS	1.00	T								
TRUSTEE	0.00	х						0.	0.	0
(50) MRS. COURTNEY LANIER SAROFIM	1.00	Г	Т							
TRUSTEE	0.00	х						0.	0.	0
(51) MRS. CYNTHIA PETRELLO	1.00									
TRUSTEE	0.00	x						0.	0.	0
(52) MRS. CYVIA G. WOLFF	1.00	П								
TRUSTEE	0.00	х						0.	0.	0
(53) MRS. ELISE ELKINS JOSEPH	1.00									
TRUSTEE	0.00	х						0.	0.	0
(54) MRS. ELIZA ERWIN STEDMAN	1.00									
TRUSTEE	0.00	х						0.	0.	0
(55) MRS. GAIL ADLER	1.00									
TRUSTEE	0.00	х						0.	0.	0
(56) MRS. JEREANN H. CHANEY	1.00									
TRUSTEE	0.00	Х						0.	0.	0 .
(57) MRS. JUDY ERLICH MARGOLIS	1.00									
TRUSTEE	0.00	Х					W2+V21-L/C	0.	0.	0
(58) MRS. JUDY SPENCE TATE	1.00									
TRUSTEE	0.00	х						0.	0.	0
(59) MRS. KIRBY COHN MCCOOL	1.00									
TRUSTEE	0.00	х						0.	0.	0 .
(60) MRS. LELA W. GIBBS	1.00			Ì						
TRUSTEE	0.00	Х						0.	0.	0 ,
(61) MRS. LINNET F. DEILY	1.00									
TRUSTEE	0.00	Х		$\dashv$				0.	0.	0.
(62) MRS. MACEY HODGES REASONER	1.00				1					
TRUSTEE	0.00	Х	$\Box$	_				0.	0.	0.
(63) MRS. MARY CULLEN	1.00									
TRUSTEE	0.00	Х	_					0.	0.	0.
(64) MRS. MARY FARISH JOHNSTON	1.00								_	_
TRUSTEE	0.00	Х		_				0.	0.	0.
(65) MRS. NANCY O. ABENDSHEIN	1.00		- 1							
TRUSTEE		Х	_	_		_		0.	0.	0.
(66) MRS. NIDHIKA OBEROI MEHTA	1.00					- 1				
TRUSTEE	0.00	X	- 1	- (		- 1	- 1	0.1	0.1	0.

	1 OF FINE ARTS			-			THE CONTRACTOR OF THE CONTRACT		74-11030	
Part VII Section A. Officers, Directors,		nplo	yee			ligh	est (			(p=)
(A)	(B)				2)			(D)	(E)	(F)
Name and title	Average	١.		Pos				Reportable	Reportable	Estimated
	hours	(c	heck	(all:	that	app	ly)	compensation	compensation	amount of
	per		ļ					from	from related	other
	week					loye		the	organizations	compensation from the
	(list any hours for	lirect				emp i		organization (W-2/1099-MISC)	(W-2/1099-MISC)	organization
	related	e or d	tee			sated		(88-2/1099-181130)		and related
	organizations	ruste	l fa		99/	шреп				organizations
	below	dualt	ntiona	_	mplo	st co	75			0.9424.0
	line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former			
(67) MRS. PAMELA F. OTT	1.00									
TRUSTEE	0.00	х						0.	0.	0.
(68) MRS. PHOEBE TUDOR	1.00									
TRUSTEE	0.00	х						0.	0.	0.
(69) MRS. RANIA DANIEL	1.00									
TRUSTEE	0.00	x						0.	0.	0.
(70) MRS. ROLANETTE LAWRENCE	1.00									
TRUSTEE	0.00	х						0.	0.	0.
(71) MRS. SANDRA S. GODFREY	1.00	-								
TRUSTEE	0.00	X			_			0.	0.	0.
(72) MRS. SARA PASCHALL DODD	1.00									
TRUSTEE	0.00	Х	Ш	$\dashv$				0.	0.	0.
(73) MRS. SIMA LADJEVARDIAN	1.00				ı			_		
TRUSTEE	0.00	х						0.	0.	0.
(74) MRS. SONIA GARZA-MONARCHI	1.00							_	_	
TRUSTEE	0.00	Х						0.	0.	0.
(75) MRS. SUSANNE PRITCHARD	1.00				1					
TRUSTEE	0.00	X	$\vdash$		$\dashv$			0.	0.	0.
(76) MRS. ZEINA N. FARES TRUSTEE	1.00				ı				_	0
	0.00	Х			$\dashv$	$\dashv$	$\dashv$	0.	0.	0.
(77) MS. ANN G. TRAMMELL TRUSTEE	1.00	.,		- 1	- 1			0		0
	0.00	Х			-		-	0.	0.	0.
(78) MS. BETH ROBERTSON TRUSTEE	0.00	х			ı			0.	0.	0
(79) MS. BETTIE CARTWRIGHT	1.00	^	$\dashv$	$\dashv$	$\dashv$			U .	U.	0.
TRUSTEE	0.00	x			ı		Ì	0.	0.	0.
(80) MS. CARLA KNOBLOCH	1.00	^			$\dashv$	$\dashv$	$\dashv$	0.	U.	- ·
TRUSTEE	0.00	v		-	- 1			0.	0.	0.
(81) MS. CECILY E. HORTON	1.00			$\dashv$	$\dashv$	$\dashv$	ᅱ			
TRUSTEE	0.00	x					ŀ	0.	0.	0.
(82) MS. FRANCI NEELY	1.00		$\dashv$	$\dashv$	$\dashv$		$\dashv$			
TRUSTEE	0.00	x					ł	0.	0.	0.
(83) MS. JOAN MORGENSTERN	1.00	$\dashv$	$\dashv$	$\dashv$	十	_	$\dashv$	-		
TRUSTEE		x						0.	0.	0.
(84) MS. MARY LAWRENCE PORTER	1.00		寸	十	$\neg$	$\neg \dagger$	$\neg$			
TRUSTEE	0.00	х						0.	0.	0.
(85) MS. NANCY POWELL MOORE	1.00		$\neg$			$\neg$				
TRUSTEE	0.00	х						0.	0.	0.
(86) JOHN WILLARD HOLMES	35.00		$\exists$		$\neg$	$\neg$				Mint. II. I
CHIEF OPERATING OFFICER	0.00			x			_	390,432.	0.	28,475.
Total to Part VII, Section A, line 1c	] 0.00			x				390,432.	0.	28,475

Form 990 THE MUSEUM O						nonce to constitute			/4-11056	
Part VII   Section A. Officers, Directors, Tru	ustees, Key Er	nplo	yee	s, a	nd F	ligh	est	Compensated Employ	ees (continued)	
(A) (B) (C)					(D)	(E)	(F)			
Name and title	Average	i				Reportable	Reportable	Estimated		
	hours	(c	hecł	c all	that	арр	ly)	compensation	compensation	amount of
	per		Ī				Ī	from	from related	other
	week					iyee		the	organizations	compensation
	(list any	ector				e e		organization	(W-2/1099-MISC)	from the
	hours for	or dir	92			a pate		(W-2/1099-MISC)		organization
	related	stee	truste			bens				and related
	organizations	al tru	onal		ploye	COM				organizations
	below	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former			
(00)	line)	Ē	트	ō	ᇂ	王	윤			
(87) AMY PURVIS	35.00							200 020	0.	24 505
CHIEF DEVELOPMENT OFFICER	0.00	-	<del> </del>	Х		├	<u> </u>	390,939.	0.	24,505.
(88) GARY TINTEROW	35.00							4 040 500	,	154 405
DIRECTOR	0.00		<u> </u>	Х	<u> </u>		<u> </u>	1,019,709.	0.	154,497.
(89) ERIC ANYAH	35.00							510.055		40 540
CHIEF FINANCIAL OFFICER	0.00		<u> </u>	х	<u> </u>	<u> </u>	<u> </u>	510,266.	0.	43,510.
(90) DARREN A. BARTSCH	35.00							240.000		04 500
INVESTMENT OFFICER	0.00			<u> </u>		X	<u> </u>	340,022.	0.	21,593.
(91) ZACHARY HAINES	35.00					l	İ	207 247		44 =45
CHIEF TECHNOLOGY OFFICER	0.00					х	<u> </u>	205,365.	0.	14,715.
(92) DAVID BOMFORD	35.00							400 440		00 500
CHAIRMAN, CONSERVATION	0.00					Х		198,113.	0.	20,590.
(93) JULIA R. PETTY	35.00								_	
CONTROLLER	0.00					Х		193,981.	0.	22,684.
(94) MALCOLM DANIEL	35.00									
CURATOR, DEPT OF PHOTOGRAPHY	0.00					Х		187,206.	0.	17,379.
										Minimus variou
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			-							
Total to Part VII, Section A, line 1c								3,436,033.	1	347,948.

Form 990 (2018) THE MUSEUM
Part VIII Statement of Revenue

Check if Schedule O contains a response or note to any line in this Part VIII		
(A) (B) Total revenue Related or exempt function revenue	<b>(C)</b> Unrelated business revenue	Revenue excluded from tax under sections 512 - 514
១១ 1 a Federated campaigns 1a		
b Membership dues 1b		
c Fundraising events 1c 4,066,837.		
d Related organizations		Day of the second
e Government grants (contributions) 1e 1,607,286.		
हुँ व f All other contributions, gifts, grants, and		
similar amounts not included above 1f 59,371,373.		100
g Noncash contributions included in lines 1a-1f: \$ 12,478,156.		
1 a Federated campaigns b Membership dues c Fundraising events d Related organizations e Government grants (contributions) f All other contributions, gifts, grants, and similar amounts not included above g Noncash contributions included in lines 1a-1f: \$  1 a Federated campaigns 1 b		
Business Code		
φ 2 a ADMISSION, TOURS, LECT 900099 6,366,382. 6,366,382.		
2 a ADMISSION, TORS, LECT   900099   0,366,382.   0,366,382.       b   MEMBERSHIP   900099   3,411,757.       c   SCHOOL TUITON   611600   2,370,296.   2,370,296.     d   OTHER PROGRAM SERVICES   900099   1,663,468.   1,663,468.     e   E   E   E   E   E   E   E   E   E		
c SCHOOL TUITON 611600 2,370,296. 2,370,296.		
d OTHER PROGRAM SERVICES 900099 1,663,468. 1,663,468.		
<u>Б</u>		
1 7/11 other program service revenue		
g Total. Add lines 2a-2f 13,811,903.		
3 Investment income (including dividends, interest, and		
	-20,059,924.	46,836,709.
4 Income from investment of tax-exempt bond proceeds		
5 Royalties 200,327.		200,327.
(i) Real (ii) Personal		
6 a Gross rents	-6.00	
b Less: rental expenses		
c Rental income or (loss) 215,614.		045 544
d Net rental income or (loss)		215,614.
7 a Gross amount from sales of (i) Securities (ii) Other		
assets other than inventory 101,558,398.		
b Less: cost or other basis		
and sales expenses		
c Gain or (loss) 81,596,899.		01 506 000
d Net gain or (loss) 81,596,899.		81,596,899.
8 a Gross income from fundraising events (not		
including \$ 4,066,837. of contributions reported on line 1c). See		
Part IV, line 18 a 360,200. b Less: direct expenses b 1,487,060.		
c Net income or (loss) from fundraising events ————————————————————————————————————		-1,126,860.
9 a Gross income from gaming activities. See		
b Less: direct expenses b		
c Net income or (loss) from gaming activities		
10 a Gross sales of inventory, less returns		
and allowances <u>a 5,305,902.</u>		
b Less: cost of goods sold b 4,548,151.		
c Net income or (loss) from sales of inventory		757,741.
Miscellaneous Revenue Business Code		
11 a OTHER INCOME 900099 4,652,371.	ranconic resenta as AST (HILL) reas (1976)	4,652,371.
b		
c		
d All other revenue		
e Total. Add lines 11a-11d 4,652,371.	thing to the	
	-20,059,924.	122 120 001

## Part IX | Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A) Check if Schedule O contains a response or note to any line in this Part IX (D) Fundraising (A) Total expenses Do not include amounts reported on lines 6b, Program service expenses Management and general expenses 7b, 8b, 9b, and 10b of Part VIII. expenses Grants and other assistance to domestic organizations and domestic governments. See Part IV, line 21 Grants and other assistance to domestic 190,287 190,287. individuals. See Part IV, line 22 Grants and other assistance to foreign organizations, foreign governments, and foreign 9,754. 9,754 individuals. See Part IV, lines 15 and 16 Benefits paid to or for members ..... Compensation of current officers, directors, trustees, and key employees ..... 1,973,373. 400,107. 2,373,480. Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B) 2,983,411, 1,786,722. 28,318,413. 23,548,280. Other salaries and wages Pension plan accruals and contributions (include 703,850. 158,883 73,171. 935,904, section 401(k) and 403(b) employer contributions) 276,355. 4,304,426. 2,949,525. 1,078,546 Other employee benefits 9 138,569. 2,075,195, 1,714,920 221,706, Payroll taxes 10 Fees for services (non-employees): 11 Management ..... 128,715. 31,150. 97,565, Legal \_\_\_\_\_ 253,171. 253,171. c Accounting Lobbying ..... 42,000. 42,000. Professional fundraising services. See Part IV, line 17 1,712,323. 1,712,323. Investment management fees \_\_\_\_\_ Other. (If line 11g amount exceeds 10% of line 25, 323,270. 328,509. 3,284,876. 2,633,097. column (A) amount, list line 11g expenses on Sch O.) 85,577. 1,583,332. 1,464,096. 33,659. Advertising and promotion 12 74,712. 1,299,067. 865,470, 358,885. 13 Office expenses 89,647. 1,167,274. 829,114. 248,513. Information technology 14 15 Royalties 41,657. 2,196,547 2,558,320, -403,430. 16 Occupancy 818,047. 1,575,216. 585,680. 171,489. 17 Travel 18 Payments of travel or entertainment expenses for any federal, state, or local public officials Conferences, conventions, and meetings 51,550 34,798 11,593. 5,159. 19 3,168. 38,539 29,935 5,436. Interest 20 Payments to affiliates 21 10,917,282 8,736,574 1,478,776. 701,932. Depreciation, depletion, and amortization ..... 22 1,664,168 1,440,650 218,486 5,032. 23 Other expenses, Itemize expenses not covered above. (List miscellaneous expenses in line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O.) ACCESSIONS 15,444,309, 15,444,309 PROGRAMS & PREVIEWS 3,204,491, 3,164,033 40,458, POSTAGE & SHIPPING 2,271,786. 61,124. 46,354. 2,379,264. REPAIRS & MAINTENANCE 81,937. 223. 1,656,472. 1,574,312. 1,374,756. 311,272. 4,203,458. 2,517,430, e All other expenses 12,483,930. 5,228,213. 91,009,513. 73,297,370. Total functional expenses. Add lines 1 through 24e 25 Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here if following SOP 98-2 (ASC 958-720)

Part X | Balance Sheet

Check if Schedule O contains a response or note to any line in this Part X (A) (B) End of year Beginning of year 90,834,352. 96,237,595. 4 Cash - non-interest-bearing 95,436,409. 97,493,933. 2 Savings and temporary cash investments 2 84,405,173. 73 551 153. 3 Pledges and grants receivable, net 3 6,295,491. 502,192. 4 Accounts receivable, net Loans and other receivables from current and former officers, directors, trustees, key employees, and highest compensated employees. Complete 784,261 734,557. 5 Part II of Schedule L Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing employers and sponsoring organizations of section 501(c)(9) voluntary employees' beneficiary organizations (see instr). Complete Part II of Sch L ..... 7 Notes and loans receivable, net ..... 809,061 705.444. 8 Inventories for sale or use 626,678. 1,016,775. Prepaid expenses and deferred charges 9 10a Land, buildings, and equipment: cost or other 498,182,321. basis. Complete Part VI of Schedule D \_\_\_\_\_\_ 10a 298,656,829. 376,439,159. 121,743,162. 10c b Less: accumulated depreciation 10b 910,734,275. 901,234,757. 11 Investments - publicly traded securities 291,981,743. 264,475,107. Investments - other securities. See Part IV, line 11 12 12 Investments - program-related. See Part IV, line 11 13 13 14 14 Intangible assets 2,037,890. 2,062,796. Other assets. See Part IV, line 11 15 15 1,846,031,473. Total assets. Add lines 1 through 15 (must equal line 34) 1,751,024,157. 16 16 27,826,618. 17 36,660,238. Accounts payable and accrued expenses 17 18 18 Grants payable 16,417,350. 16,223,229. 19 Deferred revenue ..... 19 Tax-exempt bond liabilities 20 Escrow or custodial account liability. Complete Part IV of Schedule D 21 21 Loans and other payables to current and former officers, directors, trustees, iabilities key employees, highest compensated employees, and disqualified persons. Complete Part II of Schedule L 22 23 Secured mortgages and notes payable to unrelated third parties 23 Unsecured notes and loans payable to unrelated third parties 24 Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24). Complete Part X of 25 Schedule D ..... 52,883,467. 44,243,968. 26 Total liabilities. Add lines 17 through 25 Organizations that follow SFAS 117 (ASC 958), check here 🕨 🗓 and complete lines 27 through 29, and lines 33 and 34. Net Assets or Fund Balances 465,777,178. 533,697,263. Unrestricted net assets 27 27 528,533,213. 535,318,768. 28 Temporarily restricted net assets 28 724,131,975. 712,469,798. Permanently restricted net assets 29 Organizations that do not follow SFAS 117 (ASC 958), check here and complete lines 30 through 34. Capital stock or trust principal, or current funds 30 30 31 Paid-in or capital surplus, or land, building, or equipment fund Retained earnings, endowment, accumulated income, or other funds 32 32 1,793,148,006. 1,706,780,189. Total net assets or fund balances 33 33 1,846,031,473. 1,751,024,157. 34 Total liabilities and net assets/fund balances

Porm	1990 (2018) THE MOBBON OF FINE MITS, NOODTON				.90
Pa	rt XI Reconciliation of Net Assets				
6-h	Check if Schedule O contains a response or note to any line in this Part XI				
1	Total revenue (must equal Part VIII, column (A), line 12)	1			,276.
2	Total expenses (must equal Part IX, column (A), line 25)	2			,513.
3	Revenue less expenses. Subtract line 2 from line 1	3			,763.
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4	1,706	<del></del>	
5	Net unrealized gains (losses) on investments	5			,992.
6	Donated services and use of facilities	6		-161,	,954.
7	Investment expenses	7			
8	Prior period adjustments	8			
9	Other changes in net assets or fund balances (explain in Schedule O)	9			0.
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 33,				
	column (B))	10	1,793	,148,	,006.
Pa	t XII Financial Statements and Reporting				
	Check if Schedule O contains a response or note to any line in this Part XII				Щ.
				Yes	No
1	Accounting method used to prepare the Form 990: Cash X Accrual Other				
	If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule	٥.			
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?		2a		Х
	If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed	on a			
	separate basis, consolidated basis, or both:				
	Separate basis Consolidated basis Both consolidated and separate basis				
b	Were the organization's financial statements audited by an independent accountant?		2b	Х	
	If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate	basis,			
	consolidated basis, or both:				
	X Separate basis Consolidated basis Both consolidated and separate basis		10.004.25		
С	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the	audit,			
	review, or compilation of its financial statements and selection of an independent accountant?		2c	Х	
	If the organization changed either its oversight process or selection process during the tax year, explain in Scheen	dule O.			
За	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Sing	gle Audit			
	Act and OMB Circular A-133?		За	Х	
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the require	ed audit			
	or audits, explain why in Schedule O and describe any steps taken to undergo such audits		3b	Х	<u></u>
			Form	990	(2018)

#### SCHEDULE A

Department of the Treasury

Internal Revenue Service

Total

(Form 990 or 990-EZ)

# **Public Charity Status and Public Support**

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

Attach to Form 990 or Form 990-EZ.

Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2018

Open to Public Inspection

**Employer identification number** Name of the organization 74-1109655 THE MUSEUM OF FINE ARTS, HOUSTON Part I Reason for Public Charity Status (All organizations must complete this part.) See instructions. The organization is not a private foundation because it is: (For lines 1 through 12, check only one box.) A church, convention of churches, or association of churches described in section 170(b)(1)(A)(i). 2 A school described in section 170(b)(1)(A)(ii). (Attach Schedule E (Form 990 or 990-EZ).) 3 A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii). A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii). Enter the hospital's name, city, and state: An organization operated for the benefit of a college or university owned or operated by a governmental unit described in section 170(b)(1)(A)(iv). (Complete Part II.) A federal, state, or local government or governmental unit described in section 170(b)(1)(A)(v). X An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in section 170(b)(1)(A)(vi). (Complete Part II.) A community trust described in section 170(b)(1)(A)(vi). (Complete Part II.) 8 An agricultural research organization described in section 170(b)(1)(A)(ix) operated in conjunction with a land-grant college or university or a non-land-grant college of agriculture (see instructions). Enter the name, city, and state of the college or 10 An organization that normally receives: (1) more than 33 1/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions - subject to certain exceptions, and (2) no more than 33 1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See section 509(a)(2). (Complete Part III.) An organization organized and operated exclusively to test for public safety. See section 509(a)(4). An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2). See section 509(a)(3). Check the box in lines 12a through 12d that describes the type of supporting organization and complete lines 12e, 12f, and 12g. Type I. A supporting organization operated, supervised, or controlled by its supported organization(s), typically by giving the supported organization(s) the power to regularly appoint or elect a majority of the directors or trustees of the supporting organization. You must complete Part IV, Sections A and B. Type II. A supporting organization supervised or controlled in connection with its supported organization(s), by having control or management of the supporting organization vested in the same persons that control or manage the supported organization(s). You must complete Part IV, Sections A and C. Type III functionally integrated. A supporting organization operated in connection with, and functionally integrated with, its supported organization(s) (see instructions). You must complete Part IV, Sections A, D, and E. Type III non-functionally integrated. A supporting organization operated in connection with its supported organization(s) that is not functionally integrated. The organization generally must satisfy a distribution requirement and an attentiveness requirement (see instructions). You must complete Part IV, Sections A and D, and Part V. Check this box if the organization received a written determination from the IRS that it is a Type II, Type III, Type III, functionally integrated, or Type III non-functionally integrated supporting organization. f Enter the number of supported organizations g Provide the following information about the supported organization(s). (iv) Is the organization listed (iii) Type of organization (i) Name of supported (ii) EIN (v) Amount of monetary (vi) Amount of other in vour governing document (described on lines 1-10 organization support (see instructions) support (see instructions) Yes No above (see instructions))

Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi) (Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization

fails to qualify under the tests listed below, please complete Part III.) Section A. Public Support (e) 2018 (f) Total Calendar year (or fiscal year beginning in) (a) 2014 (b) 2015 (c) 2016 (d) 2017 1 Gifts, grants, contributions, and membership fees received. (Do not 339,506,408. 49,487,896. 54,521,353 68,457,253 include any "unusual grants.") 110,117,910 56,921,996. 2 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf 3 The value of services or facilities furnished by a governmental unit to the organization without charge 68,457,253. 339,506,408. 110,117,910 56,921,996, 49,487,896, 54,521,353. 4 Total. Add lines 1 through 3 ...... 5 The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, 23,951,532. column (f) 315,554,876. 6 Public support. Subtract line 5 from line 4 Section B. Total Support **(b)** 2015 (c) 2016 (d) 2017 (e) 2018 (f) Total Calendar year (or fiscal year beginning in) (a) 2014 110,117,910, 56,921,996. 49,487,896, 54,521,353, 68,457,253 339,506,408. 7 Amounts from line 4 8 Gross income from interest, dividends, payments received on securities loans, rents, royalties, 120,754,383. 24,207,198 23,026,666. 22,330,653. 23,997,140, 27,192,726, and income from similar sources 9 Net income from unrelated business activities, whether or not the business is regularly carried on 10 Other income. Do not include gain or loss from the sale of capital 14,414,321. 4.652,371. 7,103,449 assets (Explain in Part VI.) 800,001. 813,517. 1,044,983. 474,675,112. 11 Total support. Add lines 7 through 10 54,385,132. 12 Gross receipts from related activities, etc. (see instructions) First five years, If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and stop here Section C. Computation of Public Support Percentage 66.48 14 Public support percentage for 2018 (line 6, column (f) divided by line 11, column (f)) % 15 % 15 Public support percentage from 2017 Schedule A, Part II, line 14 16a 33 1/3% support test - 2018. If the organization did not check the box on line 13, and line 14 is 33 1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization X b 33 1/3% support test - 2017. If the organization did not check a box on line 13 or 16a, and line 15 is 33 1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization 17a 10% -facts-and-circumstances test - 2018. If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and stop here. Explain in Part VI how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization b 10% -facts-and-circumstances test - 2017. If the organization did not check a box on line 13, 16a, 16b, or 17a, and line 15 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and stop here. Explain in Part VI how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization

18 Private foundation. If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see instructions

# Schedule A (Form 990 or 990-EZ) 2018 THE MUSEUM OF FINE ARTS, HOUSTON Part III Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Se	ction A. Public Support	and the second s					
Cale	ndar year (or fiscal year beginning in) 🔊	(a) 2014	<b>(b)</b> 2015	(c) 2016	(d) 2017	(e) 2018	(f) Total
	Gifts, grants, contributions, and						
	membership fees received. (Do not						
	include any "unusual grants.")						
2	Gross receipts from admissions,						
	merchandise sold or services per- formed, or facilities furnished in						
	any activity that is related to the						
	organization's tax-exempt purpose			4,			
3	Gross receipts from activities that				ĺ		
	are not an unrelated trade or bus-						
	iness under section 513	description of the second					
4	Tax revenues levied for the organ-						
	ization's benefit and either paid to					1	
	or expended on its behalf						
5	The value of services or facilities						
	furnished by a governmental unit to						
	the organization without charge						
	Total. Add lines 1 through 5						
7 a	Amounts included on lines 1, 2, and						
	3 received from disqualified persons						
k	) Amounts included on lines 2 and 3 received from other than disqualified persons that						
	exceed the greater of \$5,000 or 1% of the						
	amount on line 13 for the year						
	Add lines 7a and 7b				- AND THE ST. TO ST.		
	Public support. (Subtract line 7c from line 6.)						
	ction B. Total Support	1 1 2011	#1,0045	( ) 0010	(-D 0047	(-) 2019	(f) Total
	ndar year (or fiscal year beginning in)	(a) 2014	(b) 2015	(c) 2016	(d) 2017	(e) 2018	(1) 10141
	Amounts from line 6						
102	dividends, payments received on						
	securities loans, rents, royalties,						
	and income from similar sources Unrelated business taxable income	-					
Ľ	(less section 511 taxes) from businesses						
	acquired after June 30, 1975						
_	Add lines 10a and 10b						
	Net income from unrelated business	-					
	activities not included in line 10b,						
	whether or not the business is regularly carried on						
12	Other income. Do not include gain						
	or loss from the sale of capital						
13	assets (Explain in Part VI.)  Total support. (Add lines 9, 10c, 11, and 12.)			······			
	First five years. If the Form 990 is for	r the organization's	first, second, third	d. fourth, or fifth ta	x vear as a section	501(c)(3) organiza	tion.
	check this box and stop here	_					
Sec	tion C. Computation of Publi						
15	Public support percentage for 2018 (I	ine 8, column (f), di	ivided by line 13, c	olumn (f))		15	%
16	Public support percentage from 2017	Schedule A, Part	III, line 15			16	%
Sec	tion D. Computation of Inves	tment Income	Percentage			1	
	Investment income percentage for 20					17	%
	Investment income percentage from					18	%
19a	33 1/3% support tests - 2018. If the						is not
	more than 33 1/3%, check this box ar						
b	33 1/3% support tests - 2017. If the						. —
	line 18 is not more than 33 1/3%, che						
20	Private foundation. If the organization	n did not check a b	box on line 14, 19a	, or 19b, check thi	is box and see ins	tructions	<b>&gt;</b>

# Part IV | Supporting Organizations

(Complete only if you checked a box in line 12 on Part I. If you checked 12a of Part I, complete Sections A and B. If you checked 12b of Part I, complete Sections A and C. If you checked 12c of Part I, complete Sections A, D, and E. If you checked 12d of Part I, complete Sections A and D, and complete Part V.)

Section	A. A	l Sı	apporting	Orga	anizations
---------	------	------	-----------	------	------------

- 1 Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in **Part VI** how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.
- 2 Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in **Part VI** how the organization determined that the supported organization was described in section 509(a)(1) or (2).
- 3a Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer (b) and (c) below.
- **b** Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in **Part VI** when and how the organization made the determination.
- c Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes." explain in **Part VI** what controls the organization put in place to ensure such use.
- 4a Was any supported organization not organized in the United States ("foreign supported organization")? |f "Yes," and if you checked 12a or 12b in Part I, answer (b) and (c) below.
- **b** Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in **Part VI** how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.
- c Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.
- 5a Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer (b) and (c) below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).
- **b** Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document?
- c Substitutions only. Was the substitution the result of an event beyond the organization's control?
- Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in Part VI.
- 7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? If "Yes." complete Part I of Schedule L (Form 990 or 990-EZ).
- 8 Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7?

  If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).
- 9a Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in Part VI.
- **b** Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? If "Yes," provide detail in **Part VI.**
- c Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in Part VI.
- 10a Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer 10b below.
  - **b** Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)

	Yes	No
1		1.2
2		
За		
3b		
3c		
4a	10,000	
4b		
4c		
5a 5b	18.00	
5c		
7		Date - A
		Experience of the control of the con
9b		
90	- 1	
10a		
10b		
990 or 99	0-F71	2018

of its supported organizations? If "Yes," describe in Part VI the role played by the organization in this regard

Sche	edule A (Form 990 or 990-EZ) 2018 THE MUSEUM OF FINE ARTS, HOUSTON			74-1109655 Pag	ge 6
	rt V Type III Non-Functionally Integrated 509(a)(3) Supportin	a Orga	nizations		100
1	Check here if the organization satisfied the Integral Part Test as a qualifyir other Type III non-functionally integrated supporting organizations must contain the content of the content	ng trust on	Nov. 20, 1970 (explain in F	art VI.) See instruction	is. Al
Sect	ion A - Adjusted Net Income		(A) Prior Year	(B) Current Year (optional)	
1	Net short-term capital gain	1			
2	Recoveries of prior-year distributions	2			
3	Other gross income (see instructions)	3		Market 1997	
4	Add lines 1 through 3	4			
5	Depreciation and depletion	5			
6	Portion of operating expenses paid or incurred for production or				
	collection of gross income or for management, conservation, or				
	maintenance of property held for production of income (see instructions)	6			
7	Other expenses (see instructions)	7			
8	Adjusted Net Income (subtract lines 5, 6, and 7 from line 4)	8			
Sect	ion B - Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)	
1	Aggregate fair market value of all non-exempt-use assets (see				
	instructions for short tax year or assets held for part of year):				
а	Average monthly value of securities	1a			
b	Average monthly cash balances	1b			
С	Fair market value of other non-exempt-use assets	1c			
d	Total (add lines 1a, 1b, and 1c)	1d			
е	Discount claimed for blockage or other				
	factors (explain in detail in Part VI):				
2	Acquisition indebtedness applicable to non-exempt-use assets	2			
3	Subtract line 2 from line 1d	3			
4	Cash deemed held for exempt use. Enter 1-1/2% of line 3 (for greater amount,				
	see instructions)	4			
5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5			
6	Multiply line 5 by .035	6			
7	Recoveries of prior-year distributions	7			
8	Minimum Asset Amount (add line 7 to line 6)	8			
Secti	on C - Distributable Amount			Current Year	
1	Adjusted net income for prior year (from Section A, line 8, Column A)	1			
2	Enter 85% of line 1	2			
3	Minimum asset amount for prior year (from Section B, line 8, Column A)	3			
4	Enter greater of line 2 or line 3	4			

5

6

Check here if the current year is the organization's first as a non-functionally integrated Type III supporting organization (see

Schedule A (Form 990 or 990-EZ) 2018

Income tax imposed in prior year

instructions).

Distributable Amount. Subtract line 5 from line 4, unless subject to

emergency temporary reduction (see instructions)

Pa	てV  Type III Non-Functionally Integrated 509	(a)(3) Supporting Orga	inizations (continued)	4,44,40
Sect	ion D - Distributions	Current Year		
1	Amounts paid to supported organizations to accomplish exe		D 2004 CHARLES THE STREET OF T	
2	Amounts paid to perform activity that directly furthers exemp	ot purposes of supported		
	organizations, in excess of income from activity			
3	Administrative expenses paid to accomplish exempt purpose	es of supported organization	3	A December 2015
4	Amounts paid to acquire exempt-use assets			
5	Qualified set-aside amounts (prior IRS approval required)			
6	Other distributions (describe in Part VI). See instructions.			
7	Total annual distributions. Add lines 1 through 6.			A CONTRACTOR OF THE CONTRACTOR
8	Distributions to attentive supported organizations to which the	he organization is responsive		
	(provide details in Part VI). See instructions.			
9	Distributable amount for 2018 from Section C, line 6			
10	Line 8 amount divided by line 9 amount			
Sect	ion E - Distribution Allocations (see instructions)	(i) Excess Distributions	(ii) Underdistributions Pre-2018	(iii) Distributable Amount for 2018
1	Distributable amount for 2018 from Section C, line 6			
2	Underdistributions, if any, for years prior to 2018 (reason-			
	able cause required- explain in Part VI). See instructions.			
3	Excess distributions carryover, if any, to 2018			
а	From 2013			
b	From 2014			
С	From 2015			
d	From 2016			
е	From 2017			
f	Total of lines 3a through e			
g	Applied to underdistributions of prior years			
h	Applied to 2018 distributable amount			
i	Carryover from 2013 not applied (see instructions)			
j	Remainder. Subtract lines 3g, 3h, and 3i from 3f.			
4	Distributions for 2018 from Section D,			
	line 7: \$			
а	Applied to underdistributions of prior years			
b	Applied to 2018 distributable amount			
С	Remainder. Subtract lines 4a and 4b from 4.			
5	Remaining underdistributions for years prior to 2018, if			
	any. Subtract lines 3g and 4a from line 2. For result greater			
	than zero, explain in Part VI. See instructions.			
6	Remaining underdistributions for 2018. Subtract lines 3h			
	and 4b from line 1. For result greater than zero, explain in			
	Part VI. See instructions.			
7	Excess distributions carryover to 2019. Add lines 3j			
	and 4c.			
8	Breakdown of line 7:			
а	Excess from 2014			
b	Excess from 2015			
С	Excess from 2016			
d	Excess from 2017			
е	Excess from 2018			

Schedule A (Form 990 or 990-EZ) 2018

# Schedule B

(Form 990, 990-EZ, or 990-PF)

Department of the Treasury Internal Revenue Service

**Schedule of Contributors** 

▶ Attach to Form 990, Form 990-EZ, or Form 990-PF. ▶ Go to www.irs.gov/Form990 for the latest information. OMB No. 1545-0047

Employer identification number

Name of the organization	Employer identification number						
тн	74-1109655						
Organization type (check	one):	General Antique Company of the Compa					
Filers of:	Section:						
Form 990 or 990-EZ	X 501(c)( 3 ) (enter number) organization						
	4947(a)(1) nonexempt charitable trust not treated as a private foundation						
	527 political organization						
Form 990-PF	501(c)(3) exempt private foundation						
	4947(a)(1) nonexempt charitable trust treated as a private foundation						
	501(c)(3) taxable private foundation						
Note: Only a section 501(c) General Rule	s covered by the <b>General Rule</b> or a <b>Special Rule.</b> (7), (8), or (10) organization can check boxes for both the General Rule and a Special Rul						
_	n filing Form 990, 990-EZ, or 990-PF that received, during the year, contributions totaling one contributor. Complete Parts I and II. See instructions for determining a contributor's						
Special Rules							
sections 509(a)(1) any one contribute	n described in section 501(c)(3) filing Form 990 or 990-EZ that met the 33 1/3% support to and 170(b)(1)(A)(vi), that checked Schedule A (Form 990 or 990-EZ), Part II, line 13, 16a, for, during the year, total contributions of the greater of (1) \$5,000; or (2) 2% of the amount, line 1. Complete Parts I and II.	or 16b, and that received from					
year, total contrib	For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, total contributions of more than \$1,000 exclusively for religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals. Complete Parts I (entering "N/A" in column (b) instead of the contributor name and address), II, and III.						
year, contributions is checked, enter l purpose. Don't co	For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, contributions exclusively for religious, charitable, etc., purposes, but no such contributions totaled more than \$1,000. If this box is checked, enter here the total contributions that were received during the year for an exclusively religious, charitable, etc., purpose. Don't complete any of the parts unless the <b>General Rule</b> applies to this organization because it received nonexclusively religious, charitable, etc., contributions totaling \$5,000 or more during the year \(\big  \) \$						
but it must answer "No" or	nat isn't covered by the General Rule and/or the Special Rules doesn't file Schedule B (For Part IV, line 2, of its Form 990; or check the box on line H of its Form 990-EZ or on its Forher filing requirements of Schedule B (Form 990, 990-EZ, or 990-PF).						
I HA For Paperwork Reduct	ion Act Notice, see the instructions for Form 990, 990-EZ, or 990-PF. Schedule	B (Form 990, 990-EZ, or 990-PF) (2018)					

LHA For Paperwork Reduction Act Notice, see the instructions for Form 990, 990-EZ, or 990-PF.

Name of organization

Employer identification number

THE MUSEUM OF FINE ARTS, HOUSTON

74-1109655

TUE MOS	EOM OF FINE ARIS, ACCION		1 1107000
Part I	Contributors (see instructions). Use duplicate copies of Part I if additional	space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
1		\$	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
2		\$\$,151,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
3		\$5,000,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
4		\$5,000,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
5		\$3,228,517.	Person X Payroll X Noncash X (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
6_		\$2,018,000.	Person X Payroll

Name of organization

Employer identification number

THE MUSEUM OF FINE ARTS HOUSTON

74-1109655

THE MUSE	CUM OF FINE ARTS, HOUSTON		74-1109655
Part I	Contributors (see instructions). Use duplicate copies of Part I if ad	dditional space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
7		\$\$	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
8		\$1,406,665.	Person X Payroll Noncash X  (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		<b>\$</b>	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		<b>\$</b>	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Noncash (Complete Part II for noncash contributions.)

Name of organization

Employer identification number

THE MUSEUM OF FINE ARTS, HOUSTON

74-1109655

Part II	Noncash Property (see instructions). Use duplicate copies of Par		-1109655
	(See instructions), Ose duplicate copies of Par	i ii ii additional space is needed.	
(a) No. from	(b)  Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
Part I	SECURITIES		
1	DIGORITIES		
		\$ 4,309,184.	09/13/18
(a)		(c)	
No.	(b)	FMV (or estimate)	(d)
from Part I	Description of noncash property given	(See instructions.)	Date received
	SECURITIES		
5			
			08/31/18
		\$ 1,099,768.	08/31/18
(a)		(c)	
No.	(b)	FMV (or estimate)	(d)
from Part I	Description of noncash property given	(See instructions.)	Date received
	SECURITIES		
8			
			05/22/19
		\$ \$	05/22/19
(a)		(c)	
No.	(b)	FMV (or estimate)	(d) Date received
from Part I	Description of noncash property given	(See instructions.)	Date received
		\$	
(a)		(c)	
No.	(b)	FMV (or estimate)	(d) Date received
from Part I	Description of noncash property given	(See instructions.)	Date received
			- 5.4.ges,
		\$	
(a)		(c)	
No.	(b)	FMV (or estimate)	(d)
from Part I	Description of noncash property given	(See instructions.)	Date received
		_	
		\$	

Employer identification number Name of organization THE MUSEUM OF FINE ARTS, HOUSTON 74-1109655 Exclusively religious, charitable, etc., contributions to organizations described in section 501(c)(7), (8), or (10) that total more than \$1,000 for the year Part III from any one contributor. Complete columns (a) through (e) and the following line entry. For organizations completing Part III, enter the total of exclusively religious, charitable, etc., contributions of \$1,000 or less for the year. (Enter this info. once.) \$5\_Use duplicate copies of Part III if additional space is needed. (a) No. from Part I (d) Description of how gift is held (c) Use of gift (b) Purpose of gift (e) Transfer of gift Relationship of transferor to transferee Transferee's name, address, and ZIP + 4 (a) No. (c) Use of gift (d) Description of how gift is held (b) Purpose of gift Part I (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee (a) No. `from Part l (d) Description of how gift is held (b) Purpose of gift (c) Use of gift (e) Transfer of gift Relationship of transferor to transferee Transferee's name, address, and ZIP + 4 (a) No. from (c) Use of gift (d) Description of how gift is held (b) Purpose of gift Part I (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee

# **SCHEDULE D** (Form 990)

Supplemental Financial Statements

► Complete if the organization answered "Yes" on Form 990,
Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

► Attach to Form 990.

► Go to www.irs.gov/Form990 for instructions and the latest information.

Open to Public

OMB No. 1545-0047

Inspection

Department of the Treasury Internal Revenue Service

Name of the organization

THE MUSEUM OF FINE ARTS, HOUSTON

Employer identification number 74-1109655

Pa	rt I Organizations Maintaining Donor Advise	d Funds or Other Similar Funds	or Accounts. Complete if the
	organization answered "Yes" on Form 990, Part IV, lin	ne 6.	
		(a) Donor advised funds	(b) Funds and other accounts
1	Total number at end of year		·
2	Aggregate value of contributions to (during year)		
3	Aggregate value of grants from (during year)		
4	Aggregate value at end of year		
5	Did the organization inform all donors and donor advisors in		ed funds
	are the organization's property, subject to the organization's		
6	Did the organization inform all grantees, donors, and donor a		
_	for charitable purposes and not for the benefit of the donor o		
	impermissible private benefit?		
Pai			
1	Purpose(s) of conservation easements held by the organization	on (check all that apply).	
-	Preservation of land for public use (e.g., recreation or e		torically important land area
	Protection of natural habitat		tified historic structure
	Preservation of open space		
2	Complete lines 2a through 2d if the organization held a qualit	fied conservation contribution in the form	of a conservation easement on the last
	day of the tax year.		Held at the End of the Tax Year
а	Total number of conservation easements		2a
b			1 1
c	Number of conservation easements on a certified historic stru		i i
d			
۵.	listed in the National Register		3 1
3	Number of conservation easements modified, transferred, rel	leased, extinguished, or terminated by the	organization during the tax
•	year ▶	, , , , , , , , , , , , , , , , , , , ,	ů c
4	Number of states where property subject to conservation eas	sement is located	
5	Does the organization have a written policy regarding the per		
Ū	violations, and enforcement of the conservation easements it		Yes No
6	Staff and volunteer hours devoted to monitoring, inspecting,		
Ū	>		-
7	Amount of expenses incurred in monitoring, inspecting, hand	lling of violations, and enforcing conserva	tion easements during the year
•	<b>S</b> \$	g =, .,e,	,
8	Does each conservation easement reported on line 2(d) above	re satisfy the requirements of section 1700	h)(4)(B)(i)
•	and section 170(h)(4)(B)(ii)?		
9	In Part XIII, describe how the organization reports conservation		
•	include, if applicable, the text of the footnote to the organizat		
	conservation easements.		-
Pai	t III Organizations Maintaining Collections of	Art, Historical Treasures, or Ot	her Similar Assets.
	Complete if the organization answered "Yes" on Form	990, Part IV, line 8.	
1a	If the organization elected, as permitted under SFAS 116 (AS	C 958), not to report in its revenue staten	nent and balance sheet works of art,
	historical treasures, or other similar assets held for public exh		
	the text of the footnote to its financial statements that describ		
b	If the organization elected, as permitted under SFAS 116 (AS		and balance sheet works of art, historical
	treasures, or other similar assets held for public exhibition, ed		
	relating to these items:	•	•
	(i) Revenue included on Form 990, Part VIII, line 1		
			b
2	If the organization received or held works of art, historical trea		
-	the following amounts required to be reported under SFAS 1:		
а	Revenue included on Form 990, Part VIII, line 1		<b>&gt;</b> \$
h	Assets included in Form 990, Part X		<b>S</b>

Sche	dule D (Form 990) 2018 THE MUSEUM	OF FINE ARTS,	HOUSTO	N				74-110	9655	Р	age 2
PARTITION OF THE PARTY OF THE P	t III Organizations Maintaining Co				asures, o	r Othe	r Similar	Assets	(conti		positilist and a second
3	Using the organization's acquisition, accession										3
	(check all that apply):		•	•	_						
а	X Public exhibition		X	Loan or exc	hange progr	ams					
b	X Scholarly research	•		Other							
C	X Preservation for future generations										
4	Provide a description of the organization's co	llections and explai	n how th	ney further th	ne organizatio	on's exer	npt purpos	e in Part	XIII.		
5	During the year, did the organization solicit or										
	to be sold to raise funds rather than to be ma							X	Yes		No
Par	t IV Escrow and Custodial Arrang								line 9, or		
	reported an amount on Form 990, Par	•									
1a	Is the organization an agent, trustee, custodia	an or other intermed	liary for	contributions	s or other as	sets not i	included				
	on Form 990, Part X?							$\Box$	Yes		] No
b	If "Yes," explain the arrangement in Part XIII a										
	, ,	·	_						Amoun	ıt	
С	Beginning balance						1c				
	Additions during the year						1				
e	Distributions during the year										
f	Ending balance						1 1				
2a	Did the organization include an amount on Fo								Yes		□No
	If "Yes," explain the arrangement in Part XIII.										
Par							10.				
		(a) Current year	(b) F	Prior year	(c) Two yea	rs back	(d) Three y	ears back	(e) Fou	r years	back
1a	Beginning of year balance	1,273,981,867.			1,112,18	1,366.	1,149,91	2,605.	1,186	,734,	007.
b	Contributions	11,925,906.	6	,459,549.	2,49	9,216.	7,97	77,580.	11	,906,	153.
	Net investment earnings, gains, and losses	92,263,176.	116	,040,656.	151,31	5,902.	10,70	7,241.	7	,753,	191.
d	Grants or scholarships										
	Other expenditures for facilities										
_	and programs	58,030,767.	54	,778,229.	53,22	2,913.	53,49	4,774.	53	,068,	261.
f	Administrative expenses	3,254,497.	3	,457,514.	3,05	6,166.	2,92	21,286.	3	,412,	485.
g	End of year balance	1,316,885,685.	1,273	,981,867.	1,209,71	7,405.	1,112,18	31,366.	1,149	,912,	605.
2	Provide the estimated percentage of the curre	ent year end balanc	e (line 1	g, column (a)	) held as:						
а	Board designated or quasi-endowment	12.92	%	. , ,	•						
	Permanent endowment 54.99	%									
	Temporarily restricted endowment	32.09 %									
_	The percentages on lines 2a, 2b, and 2c show	ıld equal 100%.									
За	Are there endowment funds not in the posses		ation tha	t are held an	nd administe	red for th	e organiza	tion			
	by:	J					-			Yes	No
	(i) unrelated organizations								3a(i)		х
	(ii) related organizations								3a(ii)		Х
b	If "Yes" on line 3a(ii), are the related organizat								3b		
4	Describe in Part XIII the intended uses of the	•									
	t VI Land, Buildings, and Equipme			· · · · · · · · · · · · · · · · · · ·							
200.46500000	Complete if the organization answered		), Part I\	/, line 11a. S	ee Form 990	), Part X,	line 10.				
	Description of property	(a) Cost or o			or other		ccumulate	d l	(d) Boo	k valu	<u>——</u>
	becomplied of property	basis (investr		, , ,	(other)		preciation	l	• •		
1a	Land	<del></del>		27	,877,015.				27	,877,	015.
	Buildings			446	,008,683.	1	.03,754,8	63.	342	,253,	820.

376,439,159. Schedule D (Form 990) 2018

6,308,324.

17,988,299

24,296,623.

e Other

c Leasehold improvements .....

d Equipment

Total. Add lines 1a through 1e. (Column (d) must equal Form 990. Part X, column (B). line 10c.)

Complete if the organization answered "Yes"	on Form 990 Part IV line	11h See Form 990	Part V line 12	
(a) Description of security or category (including name of security)	(b) Book value			nd-of-year market value
(A) 5' '   1' '	(2)		Control Contro	
(1) Financial derivatives (2) Closely-held equity interests			Marie Control Communication (Control Control	
(3) Other	Annual Marie Control of the Control			10. 10. 10. 10. 10. 10. 10. 10. 10. 10.
(A) MULTI STRATEGY HEDGE FUNDS	2,119,947.	END-OF-YEAR	MARKET VALUE	
(B) PRIVATE EQUITY FUNDS	103,594,578.		MARKET VALUE	
(C) VENTURE CAPITAL FUNDS	12,567,839.	END-OF-YEAR	MARKET VALUE	200
(D) ENERGY/NATURAL RESOURCES FUNDS	115,842,073.	END-OF-YEAR	MARKET VALUE	AND THE RESERVE OF THE PARTY OF
(E) DISTRESSED DEBT FUNDS	3,144.	END-OF-YEAR	MARKET VALUE	
(F) REAL ESTATE FUNDS	40,413,537.	END-OF-YEAR	MARKET VALUE	3000
(G) U.S. TREASURIES, BONDS & BOND MUTUAL			Park to the second seco	3 4 4
(H) FUNDS	17,440,625.	END-OF-YEAR	MARKET VALUE	
Total. (Col. (b) must equal Form 990, Part X, col. (B) line 12.)	291,981,743.			
Part VIII Investments - Program Related.	L			
Complete if the organization answered "Yes"	on Form 990. Part IV. line	11c. See Form 990.	Part X. line 13.	
(a) Description of investment	(b) Book value			nd-of-year market value
(1)				
(2)			PA-72	<u> </u>
(3)				
(4)				
(5)			100-104-10-10-10-10-10-10-10-10-10-10-10-10-10-	
(6)				
(7)			PHARM COLUMN	
(8)			Manufacture and the second second second second second second second second second second second second second	
(9)				A
Total. (Col. (b) must equal Form 990, Part X, col. (B) line 13.)				
Part IX Other Assets.				
Complete if the organization answered "Yes"	on Form 990, Part IV, line	11d. See Form 990,	Part X, line 15.	
	Description	<u> </u>		(b) Book value
(1)		and the second s		
(2)				
(3)				
(4)	<del></del>			
(5)			A	
(6)				
(7)				
(8)	* · · · · · · · · · · · · · · · · · · ·			
(9)			models arise deleted to	
Total. (Column (b) must equal Form 990, Part X, col. (B) line	15)		<b>▶</b>	
Part X Other Liabilities.	10.)			
Complete if the organization answered "Yes"	on Form 990, Part IV, line 1	11e or 11f. See Forn	n 990, Part X, line 25	5.
1. (a) Description of liability		(b) Book value		
(1) Federal income taxes			1	
(2)				
(3)				
(4)				
(5)			STORES OF STREET	
(6)			1.	
(7)				
(8)			1	
(9)			1	
	.05)		1	
Total. (Column (b) must equal Form 990. Part X. col. (B) line Liability for uncertain tax positions. In Part XIII, provide		the organization's fi	nancial statements (	that reports the
organization's liability for uncertain tax positions under				
organization's hability for uncertain tax positions under	1 114 40 (AGO /40), OHECK I	iera ii riie raxr oi fue	, lootilote has been	Provided in Fall All

	of Revenue per Audited Financial Sta		Revenue per Re	turn.	
	anization answered "Yes" on Form 990, Part IV, I	ine 12a.		1 1	400 550 505
				1	180,550,705.
	1 but not on Form 990, Part VIII, line 12:	1.1	14 200 050		
	es) on investments		-14,390,959.		
	of facilities	1 1		- 1	
	rants		6,035,221.	1 1	
	L)			-	-8,355,738.
				2e 3	188,906,443.
	1				100,000,110.
	n 990, Part VIII, line 12, but not on line 1:	اما	3,023,833.		
	ncluded on Form 990, Part VIII, line 7b		3,023,003.	1 1	
	l.)			4c	3,023,833.
	and <b>4c.</b> (This must equal Form 990, Part I. line 12			5	191,930,276.
Part XII Reconciliation	of Expenses per Audited Financial St	atements With	Expenses per F		
	anization answered "Yes" on Form 990, Part IV, li				
MATERIAL STATE OF THE STATE OF	per audited financial statements			1	94,182,855.
	1 but not on Form 990, Part IX, line 25:				
	of facilities	2a	161,954.		
	on admitted				
	.)		6,035,221.		
	-7			2e	6,197,175.
	1			3	87,985,680.
	n 990, Part IX, line 25, but not on line 1:				A 11-10-1
	ncluded on Form 990, Part VIII, line 7b	4a	3,023,833.		
	.)				
	,	-		4c	3,023,833.
	3 and 4c. (This must equal Form 990, Part I, line			5	91,009,513.
Part XIII Supplemental					
	d for Part II, lines 3, 5, and 9; Part III, lines 1a and es 2d and 4b. Also complete this part to provide a			,	
WITH APPROXIMATELY 70,82	0 WORKS, THE MUSEUM'S PERMANENT COLL	ECTION OF			
WORLD ART SPANS 6,000 YE	ARS AND SIX CONTINENTS. THE MUSEUM A	CQUIRES ITS	34hd74a4		
ART COLLECTION THROUGH P	URCHASES OR BY GIFTS. THE COST OF AL	L ART OBJECTS			
PURCHASED, TOGETHER WITH	THE VALUE OF ART OBJECTS OBTAINED B	Y GIFT (FOR			
WHICH THE MUSEUM RECEIVE	S A REASONABLE ESTIMATE), IS REPORTE	D AS A PART OF			
COLLECTION EXPENSE. IN A	CCORDANCE WITH POLICIES FOLLOWED BY	MANY ART	50-50-10-7-		
MUSEUMS, NO VALUE HAS BE	EN ASSIGNED IN THE STATEMENT OF FINAL	NCIAL POSITION			
TO THE MUSEUM'S ART COLL	ECTION.				
		*******			6 AVA 4 AVA
PART III, LINE 4:					
	AND ART EDUCATION SEE SCHEDULE O DE				

Schedule D (Form 990) 2018 THE MUSEUM OF FINE ARTS, HOUSTON	74-1109655	Page 5
Schedule D (Form 990) 2018 THE MUSEUM OF FINE ARTS, HOUSTON  Part XIII   Supplemental Information (continued)		
ORGANIZATION'S EXEMPT PURPOSE		
ONGANIZATION D. EAEMT 1 TONI ODE		
DADM VI IINE 2D _ ORUGO ADIHOMMENTO.		
PART XI, LINE 2D - OTHER ADJUSTMENTS:		
COST OF GOODS SOLD		
EINDDATGING DIDEOM EVDENGEG		
FUNDRAISING DIRECT EXPENSES		
DADE WIT TIME OF COURSE AD INCOMPRISE		
PART XII, LINE 2D - OTHER ADJUSTMENTS:		***
COST OF GOODS SOLD		
FUNDRAISING DIRECT EXPENSES		
FUNDRAISING DIRECT EAFENSES	A CONTRACTOR OF THE CONTRACTOR	
	7	
NADM V LINE A		
PART V, LINE 4		
OPERATIONS OF THE MUSEUM AND ACCESSIONS FOR ART PURCHASES.	1/2/	water and the same
PART XII, LINE 2A		
DONATED LEGAL SERVICES, TECHNOLOGY ADVISORY SERVICES		
DONALD BEGAL SERVICES, IECHNOLOGI ADVISORI BERVICES		
	1500	
	A.,	

## SCHEDULE F (Form 990)

Department of the Treasury

Internal Revenue Service

## Statement of Activities Outside the United States

Complete if the organization answered "Yes" on Form 990, Part IV, line 14b, 15, or 16.

➤ Attach to Form 990.

➤ Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2018
Open to Public Inspection

Name of the organization

Employer identification number

THE MUSEUM OF FINE ARTS, HOUSTON Part I General Information on Activities Outside the United States. Complete if the organization answered "Yes" on Form 990, Part IV, line 14b. 1 For grantmakers. Does the organization maintain records to substantiate the amount of its grants and other assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance? 2 For grantmakers. Describe in Part V the organization's procedures for monitoring the use of its grants and other assistance outside the United States. Activities per Region. (The following Part I, line 3 table can be duplicated if additional space is needed.) (c) Number of (e) If activity listed in (d) (f) Total (b) Number of (d) Activities conducted in the region (a) Region employees, agents, and independent contractors expenditures offices (by type) (such as, fundraising, prois a program service, for and in the region gram services, investments, grants to describe specific type investments of service(s) in the region recipients located in the region) in the region in the region EUROPE (INCLUDING 183,062. ICELAND & GREENLAND) PROGRAM SERVICES CENTRAL AMERICA AND 28,647,963. THE CARIBBEAN TNVESTMENTS 28,831,025. 3 a Subtotal ..... 1

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

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Schedule F (Form 990) 2018

0.

28,831,025.

**b** Total from continuation

c Totals (add lines 3a

sheets to Part I ......

Schedule F (Form 990) 2018

Part II Grants and Other Assistance to Organizations or Entities Outside the United States. Complete if the organization answered "Yes" on Form 990, Part IV, line 15, for any

74-1109655

recipient who received more than \$5,000. Part II can be duplicated if additional space is needed.

on (i) Method of valuation (book, FMV, appraisal, other)						
(h) Description of noncash assistance				,		
(g) Amount of noncash assistance					(empt	<b>A</b>
(f) Manner of cash disbursement					recognized as tax-ex	
(e) Amount of cash grant					foreign country,	
(d) Purpose of grant					Enter total number of recipient organizations listed above that are recognized as charities by the foreign country, recognized as tax-exempt by the IRS, or for which the grantee or counsel has provided a section 501(c)(3) equivalency letter  Enter total number of other organizations or exhitise.	
(c) Region					s listed above that are nasel has provided a sect	d lilies
(b) IRS code section and EIN (if applicable)					recipient organization  h the grantee or cour	otilei Olganizations o
1 (a) Name of organization					2 Enter total number of recipient organizations listed a by the IRS, or for which the grantee or counsel has a Enter total number of other organizations or partitions.	

74-1109655

Page 3

THE MUSEUM OF FINE ARTS, HOUSTON

Schedule F (Form 990) 2018

Part III Grants and Other Assistance to Individuals Outside the United States. Complete if the organization answered "Yes" on Form 990, Part IV, line 16. Part III can be duplicated if additional space is needed.

(h) Method of valuation (book, FMV, appraisal, other)	)K					Schodinio E (Earm 000) 2010
(g) Description of noncash assistance	TRAVEL BOOK					
(f) Amount of noncash assistance	2,104. IF					
(e) Manner of cash disbursement	HECK					
(d) Amount of cash grant	7,650. CHECK					
(c) Number of recipients	ιΛ					
ditional space is needed (b) Region	EUROPE (INCLUDING ICELAND & GREENLAND)					
(a) Type of grant or assistance (b) Region	LIVING EXPENSES					

Part	V Foreign Forms		
1	Was the organization a U.S. transferor of property to a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 926, Return by a U.S. Transferor of Property to a Foreign Corporation (see Instructions for Form 926)	X Yes	□ No
2	Did the organization have an interest in a foreign trust during the tax year? If "Yes," the organization may be required to separately file Form 3520, Annual Return To Report Transactions With Foreign Trusts and Receipt of Certain Foreign Gifts, and/or Form 3520-A, Annual Information Return of Foreign Trust With a U.S. Owner (see Instructions for Forms 3520 and 3520-A; don't file with Form 990)	Yes	X No
3	Did the organization have an ownership interest in a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 5471, Information Return of U.S. Persons With Respect To Certain Foreign Corporations (see Instructions for Form 5471)	Yes	X No
4	Was the organization a direct or indirect shareholder of a passive foreign investment company or a qualified electing fund during the tax year? If "Yes," the organization may be required to file Form 8621, Information Return by a Shareholder of a Passive Foreign Investment Company or Qualified Electing Fund (see Instructions for Form 8621)	Yes	X No
5	Did the organization have an ownership interest in a foreign partnership during the tax year? If "Yes," the organization may be required to file Form 8865, Return of U.S. Persons With Respect to Certain Foreign Partnerships (see Instructions for Form 8865)	X Yes	☐ No
6	Did the organization have any operations in or related to any boycotting countries during the tax year? If "Yes," the organization may be required to separately file Form 5713, International Boycott Report (see Instructions for Form 5713; don't file with Form 990)	Yes	X No

Schedule F (Form 990) 2018

THE DORA MAAR HOUSE IS ORGANIZED UNDER THE LAWS OF FRANCE WITH THE

APPROPRIATE BY-LAWS AND ARTICLES OF INCORPORATION WHICH ARE REGISTERED

WITH THE FRENCH GOVERNMENT.

Schedule F (Form 990) 2018 THE MUSEUM OF FINE ARTS, HOUSTON	74-1109655	Page 5
Part V   Supplemental Information		
Provide the information required by Part I, line 2 (monitoring of funds); Part I, line 3, column (f) (account	ting method: amounts of	
investments vs. expenditures per region); Part II, line 1 (accounting method); Part III (accounting method)		
(estimated number of recipients), as applicable. Also complete this part to provide any additional information		
(estimated humber of recipients), as applicable. Also complete this part to provide any additional mon	TIALION. GOO MOLIGORIONS.	
DADE T LIVE 2		
PART I, LINE 3:	100 pt 10	·
C. DEGREDATON OF PROCESS		
MANAGES FACILITY FOR RESEARCH. SEE SCHEDULE O DESCRIPTION OF PROGRAM	Manite Company	
ACCOMPLISHMENTS FOR MORE DETAIL.		
		<i></i>
	The second section is a second section of the section of the se	
	- AMA - MARKET - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 -	
		A

### SCHEDULE G

(Form 990 or 990-EZ)

## **Supplemental Information Regarding Fundraising or Gaming Activities**

Complete if the organization answered "Yes" on Form 990, Part IV, line 17, 18, or 19, or if the organization entered more than \$15,000 on Form 990-EZ, line 6a.

2018

OMB No. 1545-0047

Open to Public Inspection

Department of the Treasury Internal Revenue Service ► Attach to Form 990 or Form 990-EZ.

• Go to waw its gov/Form990 for instructions and the latest information

Go to www.irs.gov/Form990 for instructions and the latest information. Employer identification number Name of the organization 74-1109655 THE MUSEUM OF FINE ARTS, HOUSTON Part I Fundraising Activities. Complete if the organization answered "Yes" on Form 990, Part IV, line 17. Form 990 EZ filers are not required to complete this part. 1 Indicate whether the organization raised funds through any of the following activities. Check all that apply. X Mail solicitations e X Solicitation of non-government grants X Internet and email solicitations f X Solicitation of government grants X Phone solicitations g X Special fundraising events d X In-person solicitations 2 a Did the organization have a written or oral agreement with any individual (including officers, directors, trustees, or X Yes key employees listed in Form 990, Part VII) or entity in connection with professional fundraising services? ....No b If "Yes," list the 10 highest paid individuals or entities (fundraisers) pursuant to agreements under which the fundraiser is to be compensated at least \$5,000 by the organization. (iii) Did fundraiser (v) Amount paid (vi) Amount paid (i) Name and address of individual (iv) Gross receipts to (or retained by) to (or retained by) (ii) Activity have custody or control of contributions? fundraiser or entity (fundraiser) from activity organization listed in col. (i) THE LUKENS COMPANY - 2800 Yes No SHIRLINGTON ROAD 9TH FLOOR х 1,396,900 42,000 1,354,900. DIRECT MAIL 42,000. 1,354,900. 1,396,900. 3 List all states in which the organization is registered or licensed to solicit contributions or has been notified it is exempt from registration or licensing.

LP		of fundraising events. Complete if the fundraising event contributions and grant of fundraising event contributions and grant fundamental	oss income on Form 990	-EZ. lines 1 and 6b. List ev	vents with aross receipt	ts greater than \$5,000.
ermanum		or idiality of the least of the same gr	(a) Event #1	(b) Event #2	(c) Other events	(d) Total events
			GALA BALL	ONE GREAT NIGHT	9	(add col. (a) through
			(event type)	(event type)	(total number)	col. (c))
ee			(ordin typo)	(010.111,)50		
Revenue	1	Gross receipts	1,893,447.	341,600.	2,191,990.	4,427,037.
	2	Less: Contributions	1,838,447.	302,000.	1,926,390.	4,066,837.
	3	Gross income (line 1 minus line 2)	55,000.	39,600.	265,600.	360,200.
	4	Cash prizes				
"	5	Noncash prizes			. (44	
Direct Expenses	6	Rent/facility costs				
ect E	7	Food and beverages	58,213.	80,638.	303,315.	442,166.
į	8	Entertainment	26,769.	950.	54,533.	82,252.
	9	Other direct expenses	The same of the sa	66,672.	621,542.	
	10	Direct expense summary. Add lines 4 through	Martin Company of the		<b>&gt;</b>	1,487,060.
	11	Net income summary. Subtract line 10 from I				-1,126,860.
Pa	rt I		answered "Yes" on Form	990, Part IV, line 19, or re	eported more than	
		\$15,000 on Form 990-EZ, line 6a.	T	(1. D. H. L. L. C		4 D T-1-1
			(a) Bingo	(b) Pull tabs/instant	(-) (04)	(d) Total gaming (add
e			(a) bingo	hingo/progressive hingo	(c) Other gaming	
venue			(a) Dirigo	bingo/progressive bingo	(c) Other gaming	col. (a) through col. (c))
Revenue	1	Gross revenue	(a) Dirigo	bingo/progressive bingo	(c) Other gaming	
Revenue	1	Gross revenue	(a) Dirigo	bingo/progressive bingo	(c) Other gaming	
		Gross revenue	(a) Dinge	bingo/progressive bingo	(c) Other gaming	
	2	Cash prizes	(a) Dinge	bingo/progressive bingo	(c) Other gaming	
Expenses	2			bingo/progressive bingo	(c) Other gaming	
	2 3 4	Cash prizes  Noncash prizes  Rent/facility costs		bingo/progressive bingo	(c) Other gaming	
Expenses	2 3 4	Cash prizes  Noncash prizes  Rent/facility costs				
Expenses	2 3 4 5	Cash prizes  Noncash prizes  Rent/facility costs  Other direct expenses		bingo/progressive bingo  Yes%  No	Yes%	
Expenses	2 3 4 5	Cash prizes  Noncash prizes  Rent/facility costs  Other direct expenses  Volunteer labor	Yes % No		Yes%	
Expenses	2 3 4 5	Cash prizes  Noncash prizes  Rent/facility costs  Other direct expenses	Yes % No		Yes %	
Expenses	2 3 4 5 6	Cash prizes  Noncash prizes  Rent/facility costs  Other direct expenses  Volunteer labor	Yes % No  5 in column (d)		Yes% No	
Direct Expenses	2 3 4 5 6 7 8	Cash prizes  Noncash prizes  Rent/facility costs  Other direct expenses  Volunteer labor  Direct expense summary. Add lines 2 through	Yes % No  15 in column (d)  1 from line 1, column (d)	Yes% [No	Yes% No	
ω Φ Direct Expenses	2 3 4 5 6 7 8 Entils th	Cash prizes  Noncash prizes  Rent/facility costs  Other direct expenses  Volunteer labor  Direct expense summary. Add lines 2 through	Yes%  No  15 in column (d)  1 from line 1, column (d)  1 cts gaming activities:  1 ctivities in each of these s	Yes% No	Yes% No	col. (a) through col. (c))
ω Φ Direct Expenses	2 3 4 5 6 7 8 Entils th	Cash prizes  Noncash prizes  Rent/facility costs  Other direct expenses  Volunteer labor  Direct expense summary. Add lines 2 through  Net gaming income summary. Subtract line 7  er the state(s) in which the organization conducted organization licensed to conduct gaming and	Yes%  No  15 in column (d)  1 from line 1, column (d)  1 cts gaming activities:  1 ctivities in each of these s	Yes% No	Yes% No	col. (a) through col. (c))
a a b Oirect Expenses	2 3 4 5 6 7 8 Entils the lift "N	Cash prizes  Noncash prizes  Rent/facility costs  Other direct expenses  Volunteer labor  Direct expense summary. Add lines 2 through  Net gaming income summary. Subtract line 7  er the state(s) in which the organization conduct organization licensed to conduct gaming action, " explain:  re any of the organization's gaming licenses re	Yes% No  15 in column (d)  15 from line 1, column (d)  16 gaming activities:  17 colimn (d)  18 column (d)  18 column (d)  18 column (d)  18 column (d)	Yes% No	Yes% No	col. (a) through col. (c))
a a b Direct Expenses	2 3 4 5 6 7 8 Entils the lift "N	Cash prizes  Noncash prizes  Rent/facility costs  Other direct expenses  Volunteer labor  Direct expense summary. Add lines 2 through  Net gaming income summary. Subtract line 7  er the state(s) in which the organization conduct organization licensed to conduct gaming action, "explain:	Yes% No  15 in column (d)  15 from line 1, column (d)  16 gaming activities:  17 colimn (d)  18 column (d)  18 column (d)  18 column (d)  18 column (d)	Yes% No	Yes% No	col. (a) through col. (c))

Sch	nedule G (Form 990 or 990-EZ) 2018 THE MUSEUM OF FINE ARTS, HOUSTON	74-110965	5 5	Page 3
11	Does the organization conduct gaming activities with nonmembers?		Yes	No
12	Is the organization a grantor, beneficiary or trustee of a trust, or a member of a partnership or other entity formed			
	to administer charitable gaming?		Yes	No
13	Indicate the percentage of gaming activity conducted in:			
á	a The organization's facility		7	<u>%</u>
	o An outside facility	13b	<u> </u>	<u>%</u>
14	Enter the name and address of the person who prepares the organization's gaming/special events books and records:			
	Name Name			
	Address			
15	a Does the organization have a contract with a third party from whom the organization receives gaming revenue?		Yes	☐ No
k	o If "Yes," enter the amount of gaming revenue received by the organization 🕨 \$ and the amount	t		
	of gaming revenue retained by the third party > \$			
(	If "Yes," enter name and address of the third party:			
	Name			
	Address ▶	MANUAL TO THE PARTY OF THE PART		
16	Gaming manager information:			
	Name			
	Gaming manager compensation > \$			
	Description of services provided			
	Director/officer Employee Independent contractor			
17	Mandatory distributions:			
	Is the organization required under state law to make charitable distributions from the gaming proceeds to			
	retain the state gaming license?		Yes	No No
k	Enter the amount of distributions required under state law to be distributed to other exempt organizations or spent in the			
	organization's own exempt activities during the tax year > \$			
Pa	rt IV Supplemental Information. Provide the explanations required by Part I, line 2b, columns (iii) and (v); and	d Part III, Iin	es 9,	9b, 10b,
	15b, 15c, 16, and 17b, as applicable. Also provide any additional information. See instructions.			
SCH	EDULE G, PART I, LINE 2B, LIST OF TEN HIGHEST PAID FUNDRAISERS:			
				page when the b <sup>11</sup> V
(I)	NAME OF FUNDRAISER: THE LUKENS COMPANY			140,000
(I)	ADDRESS OF FUNDRAISER:			
	TENTED OF TONDRITTER.			
280	0 SHIRLINGTON ROAD 9TH FLOOR, ARLINGTON, VA 22206			

Schedule G (Form	1 990 or 990-EZ)	THE MUSEUM OF FINE ARTS,	HOUSTON		74-1109655	Page 4
Part IV   Sup	plemental Infor	THE MUSEUM OF FINE ARTS, mation (continued)	unanan Aggara an an an an an an an an an an an an an			
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			This alone are			

# SCHEDULE I

(Form 990)

Department of the Treasury Internal Revenue Service

Grants and Other Assistance to Organizations, Governments, and Individuals in the United States

Complete if the organization answered "Yes" on Form 990, Part IV, line

Attach to Form 990.

Go to www.irs.gov/Form990 for the latest information.

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2018 No. 1545-0047
2018
Open to Public

Inspection

Schedule I (Form 990) (2018) ž Employer identification number (h) Purpose of grant 74-1109655 or assistance X Yes Grants and Other Assistance to Domestic Organizations and Domestic Governments. Complete if the organization answered "Yes" on Form 990, Part IV, line 21, for any Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and the selection (g) Description of noncash assistance (f) Method of valuation (book, FMV, appraisal, other) (e) Amount of assistance non-cash Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States. recipient that received more than \$5,000. Part II can be duplicated if additional space is needed (d) Amount of cash grant Enter total number of section 501(c)(3) and government organizations listed in the line 1 table (c) IRC section (if applicable) LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990. HOUSTON Enter total number of other organizations listed in the line 1 table THE MUSEUM OF FINE ARTS, Part I General Information on Grants and Assistance (b) EIN criteria used to award the grants or assistance? 1 (a) Name and address of organization or government Name of the organization PartII

Schedule | (Form 990) (2018) THE MUSEUM OF FINE ARTS, HOUSTON

Grants and Other Assistance to Domestic Individuals. Complete if the organization answered "Yes" on Form 990, Part IV, line 22. Part III can be duplicated if additional space is needed. Part III

Page 2

74-1109655

(a) Type of grant or assistance	(b) Number of recipients	(c) Amount of cash grant	(d) Amount of non-cash assistance	(e) Method of valuation (book, FMV, appraisal, other)	(f) Description of noncash assistance
LIVING EXPENSES	20	33,450.	25,647.	ВООК	AIRFARE AND SHIPPING
SCHOOL SCHOLARSHIPS	393	131,190.	.0	N/A	N/A
Part IV Supplemental Information. Provide the information required in Part I, line 2; Part III, column (b); and any other additional information.	uired in Part I, line	e 2; Part III, column	(b); and any other ac	ditional information.	
PART I, LINE 2:					
GRANTEES MUST MAKE A PRESENTATION OF WORK IN ORDER TO RECEIVE FINANCIAL	TO RECEIVE F	INANCIAL			
ASSISTANCE FOR SCHOLARSHIPS AND LIVING EXPENSES, SC	SCHOLARSHIP FUNDS ARE	NDS ARE			
DIRECTLY APPLIED TO RECIPIENTS' TUITION ACCOUNTS OR USED TO COVER DIRECT	R USED TO COV.	ER DIRECT			
TRAVEL EXPENSES FOR QUALIFYING PROGRAMS ON THEIR BEHALF	SHALF, THE GLASSELL	ASSELL			
SCHOOL OF ART OFFERS A VARIETY OF CLASSES, WORKSHOPS,	SS, AND EDUCATIONAL	TIONAL			
OPPORTUNITIES FOR STUDENTS DIVERSE IN AGE, INTERESTS	rs, experience level	E LEVEL, AND			
NEED, THE JUNIOR SCHOOL OFFERS YEAR-ROUND ART CLASSES	SES AND WORKSHOPS	HOPS FOR			
CHILDREN AGES FOUR THROUGH EIGHTEEN, THIS YEAR'S ENROLLMENT REACHED	NROLLMENT REA	СНЕD 7,320,			
832102 11-02-18					Schedule I (Form 990) (2018)

Schedule I (Form 990) THE MUSEUM OF FINE ARTS, HOUSTON	74-1109655	Page 2
Part IV Supplemental Information		
INCLUDING 393 STUDENTS RECEIVING TUITION SCHOLARSHIPS. SOME OF THESE		
SCHOLARSHIPS ARE AWARDED IN RECOGNITION OF TALENT THROUGH PROGRAMS SUCH AS		
SKETCHING COMPETITION; OTHERS ARE BASED ON NEED, THUS ENSURING ACCESS TO		
ART EDUCATION FOR YOUNG PEOPLE THROUGHOUT THE COMMUNITY. THE STUDIO SCHOOL		
OF THE GLASSELL SCHOOL OF ART OFFERS COURSES IN ART HISTORY AND STUDIO ART		
OF THE GLASSELL SCHOOL OF ART OFFERS COURSES IN ART RISIONT AND STODIO ART		A
TO ADULTS. THE CORE ARTIST-IN-RESIDENCE PROGRAM AND THE CORE CRITICAL		
PROGRAM INCLUDE EIGHT ARTISTS AND THREE CRITICAL WRITERS. EACH IS A		
NINE-MONTH POSTGRADUATE PROGRAM RENEWABLE FOR A SECOND TERM UPON SUCCESSFUL	10000	
COMPLETION OF THE FIRST YEAR. THE CORE ARTISTS MOUNT AN EXHIBITION OF THEIR		
WORK IN THE LAURA LEE BLANTON GALLERY, WHICH IS ACCOMPANIED BY A CATALOGUE		
THAT DOCUMENTS THE ARTISTS' PRODUCTION OVER THE COURSE OF THE YEAR AND		117
INCLUDES ESSAYS CONTRIBUTED BY THE CRITICAL STUDIES RESIDENTS.		
INCLUDES ESSAIS CONTRIBUTED BY THE CRITICAL STODIES RESIDENTS.	MA MARINE CONTRACTOR OF THE CO	
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## SCHEDULE J (Form 990)

## **Compensation Information**

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

Complete if the organization answered "Yes" on Form 990, Part IV, line 23.
▶ Attach to Form 990.

Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

Open to Public Inspection

Name of the organization

Department of the Treasury

Internal Revenue Service

THE MUSEUM OF FINE ARTS, HOUSTON

Employer identification number 74-1109655

Part I **Questions Regarding Compensation** Yes No 1a Check the appropriate box(es) if the organization provided any of the following to or for a person listed on Form 990, Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items. First-class or charter travel X Housing allowance or residence for personal use Travel for companions Payments for business use of personal residence X Health or social club dues or initiation fees Tax indemnification and gross-up payments Personal services (such as maid, chauffeur, chef) Discretionary spending account **b** If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or 1b reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors, X 2 trustees, and officers, including the CEO/Executive Director, regarding the items checked on line 1a? Indicate which, if any, of the following the filing organization used to establish the compensation of the organization's CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director, but explain in Part III. Written employment contract X Compensation committee X Compensation survey or study Independent compensation consultant Form 990 of other organizations X Approval by the board or compensation committee During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing organization or a related organization: Х ..... Receive a severance payment or change-of-control payment? Participate in, or receive payment from, a supplemental nonqualified retirement plan? 4b х c Participate in, or receive payment from, an equity-based compensation arrangement? 4c If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III. Only section 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9. For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of: a The organization? X b Any related organization? If "Yes" on line 5a or 5b, describe in Part III. For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of: х a The organization? b Any related organization? If "Yes" on line 6a or 6b, describe in Part III. For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed payments 7 not described on lines 5 and 6? If "Yes," describe in Part III Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in Regulations section 53.4958-6(c)?

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule J (Form 990) 2018

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

74-1109655

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that aren't listed on Form 990, Part VII.

Note: The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

		(B) Breakdown of W	W-2 and/or 1099-MISC compensation	C compensation	(C) Retirement and	(D) Nontaxable	(E) Total of columns	
(A) Name and Title		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	compensation		(ס'רטינס)	reported as deferred on prior Form 990
(1) JOHN WILLARD HOLMES	Ξ	329,477.	55,000.	5,955.	13,750.	14,725.	418,907.	0
CHIEF OPERATING OFFICER	€	0	0	.0	0	0	0	
(2) AMY PURVIS	Ξ	330,196.	.000,09	743.	13,750.	10,755.	415,444.	0
CHIEF DEVELOPMENT OFFICER	€	0.	0	0	.0	0	0	0
(3) GARY TINTEROW	€	589,274.	350,000.	80,435.	151,631.	2,866.	1,174,206.	
DIRECTOR	€	0	0	0	0	0	0	
(4) ERIC ANYAH	Ξ	418,192.	000'06	2,074.	13,250.	30,260.	553,776.	
CHIEF FINANCIAL OFFICER	€	0	0.	0.	0	0	0	0
(5) DARREN A. BARTSCH	Ξ	314,323.	25,000.	*669	13,750.	7,843.	361,615.	
INVESTMENT OFFICER	⊞	0.	0.	• 0	.0	0.	0	0
(6) ZACHARY HAINES	Θ	203,307.	0	2,058.	10,213.	4,502.	220,080,	0
CHIEF TECHNOLOGY OFFICER	(E)	.0	0	• 0	0	0	0	
(7) DAVID BOMFORD	Ξ	194,403.	0	3,710.	9,835.	10,755.	218,703.	0.
CHAIRMAN, CONSERVATION	≘	0.	0	.0	.0	0	0	0.
(8) JULIA R. PETTY	Ξ	185,548.	7,500.	933.	9,515.	13,169.	216,665.	0
CONTROLLER	(E)	0	0	0	0	0	0	0
(9) MALCOLM DANIEL	ε	184,597.	• 0	2,609.	. 662,6	.080,8	204,585.	0
CURATOR, DEPT OF PHOTOGRAPHY	Ξ	.0	0.	0	• 0	.0	0	0
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74-1109655 Page 3
Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.
Schedule J (Form 990) 2018

#### SCHEDULE L

## **Transactions With Interested Persons**

(Form 990 or 990-EZ)

▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 25a, 25b, 26, 27, 28a, 28b, or 28c, or Form 990-EZ, Part V, line 38a or 40b.

Attach to Form 990 or Form 990-EZ.

Department of the Treasury

Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

Open To Public Inspection

Internal Revenue Service Employer identification number Name of the organization THE MUSEUM OF FINE ARTS, HOUSTON 74-1109655 Part I Excess Benefit Transactions (section 501(c)(3), section 501(c)(4), and 501(c)(29) organizations only). Complete if the organization answered "Yes" on Form 990, Part IV, line 25a or 25b, or Form 990-EZ, Part V, line 40b. (d) Corrected? (b) Relationship between disqualified (a) Name of disqualified person (c) Description of transaction person and organization Yes No 2 Enter the amount of tax incurred by the organization managers or disqualified persons during the year under 3 Enter the amount of tax, if any, on line 2, above, reimbursed by the organization Part II Loans to and/or From Interested Persons. Complete if the organization answered "Yes" on Form 990-EZ, Part V, line 38a or Form 990, Part IV, line 26; or if the organization reported an amount on Form 990, Part X, line 5, 6, or 22,

(a) Name of interested pers			fror	oan to or n the ization?	(e) Original principal amount	(f) Balance due	(g defa	) In ault?	( <b>h)</b> Ap by bo comm	proved ard or ittee?	(i) W agreei	ritten ment?
			То	From			Yes	No	Yes	No	Yes	No
GARY TINTEROW	DIRECTOR	MORTGAGE		Х	950,000.	734,557		Х	Х		Х	
								<u> </u>				
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			ļ	<u> </u>			<del> </del>		ļ			
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		<b></b>	┼	├		E	-		-			
			-	<del> </del>			<del>                                     </del>					
Total		I	1	<u></u>	\$	734,557,						
Part III   Grants	s or Assistance Bei	nefiting Inter	este	d Per								

Complete if the organization answered "Yes" on Form 990, Part IV, line 27 (a) Name of interested person (c) Amount of (d) Type of (e) Purpose of (b) Relationship between assistance assistance interested person and assistance the organization

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule L (Form 990 or 990-EZ) 2018

Part IV   Business Transactions Inv	volving Interested Persons.		,1 11000		raye z
- work (2007) (2007) (2007)	ered "Yes" on Form 990, Part IV, line 28a, 28	b, or 28c.			
(a) Name of interested person	(b) Relationship between interested person and the organization	(c) Amount of transaction	(d) Description of transaction	organiz	aring of zation's nues?
				Yes	No
CITY KITCHEN LLC	FAMILY RELATIONSHIP		CATERING FE		Х
FAYEZ SAROFIM & CO	OWNERSHIP BY SIGNIF	1,231,698.	INVESTMENT	ļ	Х
				-	
				<del> </del>	
Part V Supplemental Information	•				
Provide additional information for r	esponses to questions on Schedule L (see in	nstructions).	Market Control of the		
	NA THEOLOGICAL THEOLOGICAL PROPERTY.				
SCH L, PART IV, BUSINESS TRANSACTIO	NS INVOLVING INTERESTED PERSONS:		AMA T		
(A) NAME OF PERSON: CITY KITCHEN LL	Ç.				
(A) NAME OF TEMBON. CITE RETURNS II					
(B) RELATIONSHIP BETWEEN INTERESTED	PERSON AND ORGANIZATION:				
FAMILY RELATIONSHIP WITH KEY EMPLOY	EE		444-544		
(a) morrow on management & COO 4000					
(C) AMOUNT OF TRANSACTION \$ 699,402	1		4.00		
(D) DESCRIPTION OF TRANSACTION: CAT	ERING FEES				
(E) SHARING OF ORGANIZATION REVENUE	S? = NO				
	1214 MARIAN MARI				<b></b>
/al Name of Depon Faver Caroff C	90				
(A) NAME OF PERSON: FAYEZ SAROFIM &	CO				
(B) RELATIONSHIP BETWEEN INTERESTED	PERSON AND ORGANIZATION:				
OWNERSHIP BY SIGNIFICANT CONTRIBUTOR	R				
(C) AMOUNT OF TRANSACTION \$ 1,231,6	98.				
(D) DECORIDATION OF EDANGACHION. TARK	EGMENM NANAGED				
(D) DESCRIPTION OF TRANSACTION: INV	ESTMENT MANAGER				
(E) SHARING OF ORGANIZATION REVENUE:	S? = NO				
		****			
		\(\frac{1}{2}\)			

## SCHEDULE M (Form 990)

**Noncash Contributions** 

2010

2018

OMB No. 1545-0047

Open to Public Inspection

Department of the Treasury Internal Revenue Service ▶ Complete if the organizations answered "Yes" on Form 990, Part IV, lines 29 or 30.

Attach to Form 990.

Go to www.irs.gov/Form990 for instructions and the latest information.

Name of the organization

THE MUSEUM OF FINE ARTS, HOUSTON

Employer identification number

74-1109655

Pa	TI Types of Property				1	1)	
		(a) Check if applicable	(b) Number of contributions or items contributed	(c) Noncash contribution amounts reported on Form 990, Part VIII, line 1g	Method of c noncash contrib	determining	its
1	Art - Works of art	Х	501		COST OR SELLING	PRICE	
2	Art - Historical treasures						
3	Art - Fractional interests						
4	Books and publications	*******		V			
5	Clothing and household goods						
6	Cars and other vehicles						
7	Boats and planes						
8	Intellectual property			7.00			
9	Securities - Publicly traded	X	32	8,336,556.	COST OR SELLING	PRICE	
10	Securities - Closely held stock			, , , , , , , , , , , , , , , , , , , ,		×	
11	Securities - Partnership, LLC, or						
12	trust interests Securities - Miscellaneous						
13	Qualified conservation contribution -	<del></del>					
13	Historic structures						
14	Qualified conservation contribution - Other						
15	Real estate - Residential						
16	Real estate - Commercial	****				***************************************	
17	Real estate - Other	· · · · · · · · · · · · · · · · · · ·					
18	Collectibles						
19	Food inventory					<u> </u>	
20	Drugs and medical supplies						
21	Taxidermy	0.00.0v.Tv>-					
22	Historical artifacts						
23	Scientific specimens						
24	Archeological artifacts						
25	Other ()						
26	Other ()						
27	Other ()						
28	Other (						
29	Number of Forms 8283 received by the organiz	ation during	the tax year for co	ontributions			
	for which the organization completed Form 828	_		l i		24	Ŀ
		,	_			Yes	No
30a	During the year, did the organization receive by	contributio	n any property rep	orted in Part I, lines 1 throug	h 28, that it		
	must hold for at least three years from the date						
	exempt purposes for the entire holding period?					30a	х
b	If "Yes," describe the arrangement in Part II.						
31	Does the organization have a gift acceptance p	olicy that re	quires the review o	of any nonstandard contribut	ions?	31 X	
	Does the organization hire or use third parties of						
	contributions?					32a X	
b	If "Yes," describe in Part II.				,		
33	If the organization didn't report an amount in co	olumn (c) for	a type of property	for which column (a) is ched	cked,		
	describe in Part II.						
	describe in Part II.					Parameter Property	

Schedule M (Form 990) 2018 THE MUSEUM OF FINE ARTS, HOUSTON	74-1109655	Page 2
Part II Supplemental Information. Provide the information required by Part I, lines 30b, 32b, and 33 is reporting in Part I, column (b), the number of contributions, the number of items received, or a combining part for any additional information.	3, and whether the organi abination of both. Also co	zation
this part for any additional information.		
SCHEDULE M, PART I, COLUMN (B):		
THE AMOUNT IN PART I, COLUMN B, LINE 1 DESCRIBES THE NUMBER OF ITEMS	Market and the second s	
CONTRIBUTED. THE AMOUNT IN PART I, COLUMN B, LINE 9 DESCRIBES THE		
NUMBER OF CONTRIBUTORS.		
SCHEDULE M, PART I, LINE 32B:		······································
THE ORGANIZATION HIRES AN OUTSIDE THIRD PARTY TO DISPOSE OF NONCASH		
CONTRIBUTIONS.		
	CALL CONTRACTOR OF THE CONTRAC	
	S-40-	

### SCHEDULE O

(Form 990 or 990-EZ)

Department of the Treasury

Supplemental Information to Form 990 or 990-EZ

-Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information. ▶ Attach to Form 990 or 990-EZ.

Go to www.irs.gov/Form990 for the latest information

Open to Public Inspection

Internal Revenue Service Employer identification number Name of the organization 74-1109655 THE MUSEUM OF FINE ARTS, HOUSTON FORM 990 PART I LINE 1 DESCRIPTION OF ORGANIZATION MISSION: CHARITABLE, SCIENTIFIC, LITERARY, AND EDUCATIONAL PURPOSES, INCLUDING THE OPERATION AND MAINTENANCE OF ONE OR MORE MUSEUM FACILITIES AND, IN CONNECTION THEREWITH, THE OPERATION AND MAINTENANCE OF AN ARTS SCHOOL AND THE CONDUCT OF SUCH OTHER CHARITABLE, SCIENTIFIC, LITERARY, AND EDUCATIONAL ACTIVITIES AS ARE CUSTOMARILY CARRIED ON BY A MUSEUM AND WHICH ARE APPROVED BY THE BOARD OF TRUSTEES, FORM 990, PART III, LINE 1, DESCRIPTION OF ORGANIZATION MISSION: AND MAINTENANCE OF AN ARTS SCHOOL AND THE CONDUCT OF SUCH OTHER CHARITABLE, SCIENTIFIC, LITERARY, AND EDUCATIONAL ACTIVITIES AS ARE CUSTOMARILY CARRIED ON BY A MUSEUM AND WHICH ARE APPROVED BY THE BOARD OF TRUSTEES FORM 990; PART III, LINE 4D, OTHER PROGRAM SERVICES: MEMBERSHIP ACTIVITIES INCLUDING GRANTS OF \$ 0. REVENUE \$ 3,411,757. EXPENSES \$ 1,431,468. FORM 990, PART III, LINE 4A - DESCRIPTION OF PROGRAM SERVICES: ESTABLISHED IN 1900 AS A MODEST EDUCATION INITIATIVE TO BRING ART TO HOUSTON PUBLIC SCHOOLS, THE MUSEUM OF FINE ARTS, HOUSTON (MFAH) REMAINS STEADFAST IN ITS MISSION TO SERVE AS A PLACE FOR ALL PEOPLE THROUGH EXCELLENCE IN THE COLLECTION, EXHIBITION, PRESERVATION, CONSERVATION AND INTERPRETATION OF ART. TO THAT END, MFAH PUBLIC PROGRAMMING ACTIVELY SEEKS TO CONNECT THE INSTITUTION WITH THE COMMUNITY THROUGH EXHIBITIONS AND ACTIVITIES HELD ACROSS HOUSTON. EACH YEAR, VISITORS

Schedule O (Form 990 or 990-EZ) (2018)	Page 2
Name of the organization THE MUSEUM OF FINE ARTS, HOUSTON	Employer identification number 74-1109655
ART OF CHINA AND JAPAN IN 2010.	
IN SEPTEMBER 2010, BAYOU BEND COLLECTION AND GARDENS, THE MFAH HOUSE	
MUSEUM FOR AMERICAN DECORATIVE ARTS, OPENED THE LORA JEAN KILROY	
VISITOR AND EDUCATION CENTER. THE VISITOR CENTER FEATURES AN	
ORIENTATION GALLERY, A LIBRARY, TWO MEETING ROOMS, PUBLIC TERRACES, AND	
AMPLE PARKING. DESIGNED BY HOUSTON ARCHITECT LESLIE K. ELKINS, THE	
BUILDING ACHIEVED A LEED SILVER CERTIFICATION FOR ITS ENVIRONMENTAL	
EFFICIENCIES.	
IN MAY 2018, THE NEW AND EXPANDED GLASSELL SCHOOL OF ART OPENED TO	
GREAT CRITICAL AND PUBLIC ACCLAIM IN ITS NEW HOME: A 93,000 SQUARE FOOT	4.404
BUILDING ON MONTROSE BOULEVARD.	
IN AUGUST 2018, THE MFAHS WORLD-RENOWNED CONSERVATION DEPARTMENT MOVED	
INTO THE NEWLY COMPLETED SARAH CAMPBELL BLAFFER FOUNDATION CENTER FOR	
CONSERVATION. SITUATED ABOVE THE WEST SIDE OF THE MUSEUMS VISITORS	
CENTER AND FANNIN PARKING GARAGE, THE STATE OF THE ART FACILITY UNITES	
THE MUSEUMS CONSERVATION TEAM UNDER ONE ROOF AND IN CLOSE PROXIMITY TO	
THE MUSEUM FOR THE FIRST TIME.	
CONSTRUCTION CONTINUES ON THE NANCY AND RICH KINDER BUILDING FOR MODERN	
AND CONTEMPORARY ART, A 164,000 SQUARE FOOT BUILDING FOR TWENTIETH AND	
FWENTY-FIRST CENTURY ART, ALONG WITH AN ARRAY OF VISITOR AMENITIES,	
UNDERGROUND PARKING, AND PUBLIC GREEN SPACES. THE CAMPUS REDEVELOPMENT	
PROJECT WILL BE COMPLETE WITH THE PUBLIC OPENING OF THE KINDER BUILDING	
IN NOVEMBER 2020.	

Schedule O (Form 990 or 990-EZ) (2018)	Page 2
Name of the organization THE MUSEUM OF FINE ARTS, HOUSTON	Employer identification number 74-1109655
FORM 990, PART III, LINE 4C - DESCRIPTION OF PROGRAM SERVICES:	
OFFERING ART EDUCATION, STUDIO INSTRUCTION, AND COMMUNITY OUTREACH, THE	
MFAH IS DEDICATED TO SUPPORTING RESEARCH AND CULTIVATING INNOVATION	
WITHIN THE ARTS AND RELATED DISCIPLINES. THE MFAH IS PARTNERING WITH	
RICE UNIVERSITY TO STRENGTHEN ART INSTRUCTION AT UNDERGRADUATE AND	
GRADUATE LEVELS.	
THE MFAH IS PARTNERING WITH RICE UNIVERSITY TO PURSUE LEADING-EDGE	
SCIENTIFIC RESEARCH AIMED AT ADVANCING CURRENT TECHNIQUES FOR ART	
CONSERVATION. WITH GENEROUS SUPPORT FROM THE ANDREW W. MELLON	
FOUNDATION, THE MUSEUM HAS ESTABLISHED A RESEARCH SCIENCE PROGRAM	
DEDICATED TO THOROUGH INVESTIGATION AND ANALYSIS OF WORKS OF ART. IN A	
RELATED EFFORT, THE MUSEUM DEVELOPED AN ART CONSERVATION DATABASE	
(ACD), A WEB-BASED DATABASE THAT WILL PROVIDE A SYSTEM FOR EASILY	
ACCESSING CONSERVATION RECORDS, INFORMING ALL COLLECTION PROCEDURES AND	
POLICIES, AND SERVING AS A NATIONAL MODEL FOR CONSERVATION DATA	
MANAGEMENT AND COLLECTION CARE. IN ACKNOWLEDGMENT OF THE ACD'S IMPACT	
ON THE FIELD, THE INSTITUTE FOR MUSEUM AND LIBRARY SERVICES HAS	
RECOGNIZED THE MUSEUM WITH A NATIONAL LEADERSHIP AWARD.	
FORM 990, PART VI, SECTION A, LINE 2:	
THE FOLLOWING MFAH BOARD MEMBERS SHARE A FAMILY RELATIONSHIP:	
CORNELIA C. LONG AND MARY CULLEN - FAMILY RELATIONSHIP	
NANCY BROWN NEGLEY, NANCY O. ABENDSHEIN AND WILLIAM N. MATHIS - FAMILY	
RELATIONSHIP	
FORM 990, PART VI, SECTION B, LINE 11B:	

Schedule O (Form 990 or 990-EZ) (2018)	Page 2
Name of the organization  THE MUSEUM OF FINE ARTS, HOUSTON	Employer identification number 74-1109655
FORM 990 WAS REVIEWED PRIOR TO FILING WITH THE AUDIT COMMITTEE BY THE CHIEF	
FINANCIAL OFFICER AND CONTROLLER. A PAID INDEPENDENT ACCOUNTING FIRM	
REVIEWED FORM 990. THE FORM 990 WAS DISTRIBUTED TO ALL MEMBERS OF THE BOARD	
OF TRUSTEES PRIOR TO FILING. THE CFO, CONTROLLER, AND DIRECTOR WERE	
AVAILABLE TO ALL MEMBERS OF THE AUDIT COMMITTEE AND BOARD TO ANSWER	
QUESTIONS.	
FORM 990, PART VI, SECTION B, LINE 12C:	
ALL TRUSTEES AND COMMITTEE MEMBERS, VOTING OR NON-VOTING, RECEIVE A	
CONFLICT OF INTEREST QUESTIONNAIRE AT THE START OF EACH FISCAL YEAR. THE	
COMPLETED FORMS ARE RETURNED TO THE OFFICE OF THE CHIEF FINANCIAL OFFICER.	
EACH TRUSTEE COMMITTEE CHAIR IS FAMILIAR WITH THE MUSEUM OF FINE ARTS,	
HOUSTON'S CONFLICT OF INTEREST POLICY AND ENFORCES THE POLICY AT THE	
COMMITTEE LEVEL AS REQUIRED. ANY CONFLICTS IDENTIFIED AT A COMMITTEE	
MEETING ARE REFLECTED IN THE COMMITTEE MINUTES AND THE CONFLICTED PARTY	
LEAVES THE ROOM AND DOES NOT PARTICIPATE IN THE VOTE.	
FORM 990, PART VI, SECTION B, LINE 15:	
THE MUSEUM OF FINE ARTS, HOUSTON HAS A COMPENSATION SUB-COMMITTEE CHAIRED	
BY THE CHAIRMAN OF THE COMMITTEE, INCLUDES FOUR VOTING TRUSTEE MEMBERS AND	
ONE COMMITTEE CONSULTANT. COMPARATIVE DATA FOR SIMILAR POSITIONS IN UNITED	
STATES MUSEUMS ARE REVIEWED ALONG WITH A MINIMUM OF A FOUR TO FIVE YEAR	
COMPENSATION HISTORY. ADDITIONALLY, THE COMMITTEE ESTABLISHES SPECIFIC	
CRITERIA FOR COMPENSATION DECISIONS.	
FORM 990, PART VI, SECTION C, LINE 19:	
ALL DOCUMENTS REQUIRED BY LAW TO BE MADE AVAILABLE TO THE PUBLIC ARE	
AUATIADIE MUE AUDIMED ETNANCIAL CMAMEMENTO ADE MADE AVAILABLE THROUGH THE	

832212 10-10-18

Schedule O (Form 990 or 990-EZ) (2018)

Schedule O (Form 990 or 9	90-EZ) (2018)		Page 2
Name of the organization	THE MUSEUM OF FINE ARTS, HOUSTON	programmed and the control of the co	Employer identification number 74-1109655
MUSEUM OF FINE ARTS,	HOUSTON WEBSITE.		
		ACC APPLICATION TO THE PROPERTY OF THE PROPERT	
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SCHEDULE R (Form 990)

Part

Related Organizations and Unrelated Partnerships Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.

OMB No. 1545-0047

2018 Open to Public Inspection

Go to www.irs.gov/Form990 for instructions and the latest information.

Attach to Form 990.

Identification of Disregarded Entities. Complete if the organization answered "Yes" on Form 990, Part IV, line 33. THE MUSEUM OF FINE ARTS, HOUSTON Name of the organization Department of the Treasury Internal Revenue Service

Employer identification number 74-1109655

Direct controlling entity Identification of Related Tax-Exempt Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related tax-exempt organizations during the tax year. End-of-year assets **(e)** Total income Î Legal domicile (state or foreign country) Primary activity Name, address, and EIN (if applicable) of disregarded entity

(a)	(q)	(0)	(p)	(e)	(4)	(6)	
Name, address, and EIN	Primary activity	Legal domicile (state or	Exempt Code	Public charity	Direct controlling	Section 512(b)(13)	(b)(13) ed
of related organization		foreign country)	section	status (if section	entity	entity?	
				501(c)(3))		Yes	2
THE ENDOWMENT FOR THE MUSEUM OF FINE ARTS,					THE MUSEUM OF		
OUSTON - 46-2488674, 1001 BISSONNET STREET,				LINE 11,	FINE ARTS,		
IOUSTON, TX 77005	INACTIVE	TEXAS	501(C)(3)		HOUSTON	M	
IOUSTON ARTS COMBINED ENDOWMENT FOUNDATION -					THE MUSEUM OF		
'6-0379639, P.O. BOX 6826, HOUSTON, TX				LINE 11,	FINE ARTS,		
7265-6826	SUPPORTING ORGANIZATION	TEXAS	501(C)(3)		HOUSTON		×

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule R (Form 990) 2018

74-1109655

Schedule R (Form 990) 2018 THE MUSEUM OF FINE ARTS, HOUSTON

Identification of Related Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a partnership during the tax year. Part

(a) Name, address, and EIN	(b) Primary activity	( <b>c)</b>	(d) Direct controlling	(e)	(f) Share of total	(g) Share of	(h)	(i) (i)	(j)	(k)
of related organization		domicile (state or foreign	entity	entity (related, unrelated, excluded from tax under	income	end-of-year	allocations?	amount in box 20 of Schedule	managing partner?	managing ownership
		country)		sections 512-514)			Yes No	K-1 (Form 1065)	Yes	
									I	
									-	
							*Danisas			
									e construction	
							Married Married West			
	_									

Part IV Identification of Related Organizations Taxable as a Corporation or Trust. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a corporation or trust during the tax year.

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(a)	(q)	(၁)	(p)	(e)	(£)	(6)		(1)	l
Name, address, and EIN of related organization	Primary activity	Legal domicile (state or foreign	Direct controlling entity	Type (C cor	Shar	Share of end-of-year	Percentage ownership	Section 512(b)(13) controlled entity?	င္ <u>က</u> ်စ္
		country)		6000		doodlo	L_	Yes	S.
ART OF THE SPIRITS, INC - 76-0032714			THE MUSEUM OF					J	
1001 BISSONNET STREET			FINE ARTS						
HOUSTON, TX 77005	BEVERAGE SERVICE	ΤX	HOUSTON	C CORP				×	ы
MUSEUM OF FINE ARTS, HOUSTON IN			THE MUSEUM OF						
FRANCE MAISON DORA MAAR, RUE DE PORTAIL			FINE ARTS,					e100011 #20001001	
NEUF, MENERES, FRANCE 84560	EDUCATION	FRANCE	HOUSTON	TRUST			100%	M	
	<u> </u>								
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	Γ							Balanti Barana (Arana)	
	1							noo-vacuum	
	1							ATRICO	
								1001200004	
832162 10-02-18						Sche	Schedule R (Form 990) 2018	990) 20	018

Schedule R (Form 990) 2018

Page 3

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Part V Transactions With Related Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.

Note: Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.				F	100%	19
1 During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?	s with one or more rel	ated organizations listed	in Parts II-IV?			2
a Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity	,			2		×
<ul> <li>Giff, grant, or capital contribution to related organization(s)</li> </ul>				2		×
c Gift, grant, or capital contribution from related organization(s)				Į.		M
d Loans or loan guarantees to or for related organization(s)				7		M
				2 2		×
				ը		:
f Dividends from related organization(s)				ų V		<b>×</b>
g Sale of assets to related organization(s)				= {		,   <sub>&gt;</sub>
Purchase of assets from related organization(s)				2 4	$\dagger$	1
i Exchange of assets with related organization(s)				= "	$\dagger$	4   ×
j Lease of facilities, equipment, or other assets to related organization(s)					M	
R Lease of Jaciliues, equipment, of other assets from related organization(s)				*		M
l Performance of services or membership or fundraising solicitations for related organization(s)	nization(s)				M	
$oldsymbol{m}$ Performance of services or membership or fundraising solicitations by related organization(s)	rization(s)			Ę		×
n Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)	(s)uo			Ç	-	×
<ul> <li>Sharing of paid employees with related organization(s)</li> </ul>				ç		×
p Reimbursement paid to related organization(s) for expenses				2	Þ	
				0 6	1	×
				2		4
r Other transfer of cash or property to related organization(s)				-		×
ام،				18		×
2 If the answer to any of the above is "Yes," see the instructions for information on w	ho must complete thi	s line, including covered r	information on who must complete this line, including covered relationships and transaction thresholds.			
(a) Name of related organization	(b) Transaction type (a-s)	(c) Amount involved	(d) Method of determining amount involved	/olved		
(1) ART OF THE SPIRITS, INC	Ţ	168,240.	BOOK VALUE			
(2) MUSEUM OF FINE ARTS, HOUSTON IN FRANCE MAISON DORA MAAR	ď	251,913.	воок уалие			
(3)						
(4)						
(5)						
(6)						
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THE MUSEUM OF FINE ARTS, HOUSTON Schedule R (Form 990) 2018 Part VI Unrelated Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

(k) Percentage ownership					990) 2018
General or F managing partner?	3				Rorm
(k)  Dispropor- Dispro					Schedule R (Form 990) 2018
(h) Disproportionate allocations?					
(9) Share of end-of-year assets					
(f) Share of total income					
(e) Are all partners sec. 501(c)(3) orgs.?					
(d) Predominant income related, unrelated, excluded from tax under sections 512-514)					
(c) Legal domicile (state or foreign country)					
(b) Primary activity					
(а) Name, address, and EIN of entity					

Schedule F	R (Form 990) 2018	THE MUSEUM OF FINE ARTS, HOUSTON	74-1109655	Page 5
Part VII	R (Form 990) 2018 Supplemental Info	ormation.		
	Provide additional infor	mation for responses to questions on Schedule R. See instructions.		
	1 Tovido additional infor	Thation to responses to questions on echedule 11, eee instructions.	Z+05212000-0003+-0400-0-0-0-0	
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